## Earnings Presentation Financial Results for Q2 FY2023

November 8, 2023 FUJIFILM Holdings Corporation





Forward-looking statements, such as those relating to earnings forecasts and other projections contained in this material, are management's current assumptions and beliefs based on currently available information. Such forward-looking statements are subject to a number of risks, uncertainties, and other factors. Accordingly, actual results may differ materially from those projected due to various factors

## Consolidated Financial Results for H1 FY2023 (April to September 2023)

1 Earnings Highlights and Key Topics Teiichi Goto, President and CEO, Representative Director, FUJIFILM Holdings Corporation

2 Financial Results and Business Summary by Operating Segment Masayuki Higuchi, CFO, Director and Corporate Vice President, FUJIFILM Holdings Corporation

## FY2023 (The Fiscal Year Ending March 2024)

3 Financial Forecast for FY2023 Masayuki Higuchi, CFO, Director and Corporate Vice President, FUJIFILM Holdings Corporation



## 

Highlights

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FY202

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## Earnings Highlights for H1 FY2023



- Revenue increased mainly due to strong sales in Medical Systems and Imaging, and the impact of exchange rates.
- > Operating income reached a record high for the first half mainly due to surging revenue from the Imaging, despite the impact of a stagnant semiconductor market and other factors.
- > Net income attributable to FUJIFILM Holdings also hit a record high for a first half mainly due to valuation gains on marketable and investment securities.

### Q2 (3 months)

Highest ever revenue, operating income and quarterly net income attributable to FUJIFILM holdings.



#### (Announced on August 9, 2023)

- > Full-year forecast remains unchanged from the previous forecast, aiming to achieve record-high revenue and profit.
- $\rangle$  Annual dividend is planned to be ¥150 per share, marking the 14th consecutive annual increase.

lights

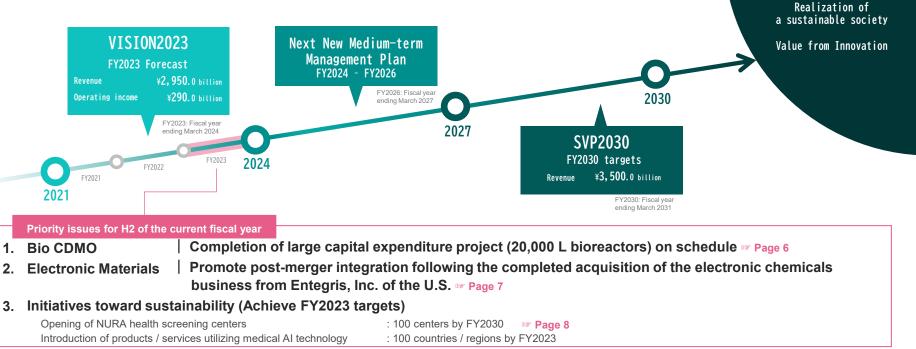
Key Topics

## Key Topics for Q2 FY2023 1/4

#### Current fiscal year initiatives for the next medium-term management plan

As the final year of VISION2023, we are working to strengthen the foundation for the next medium-term management plan that leads to the achievement of SVP2030\*.

\* SVP2030 (Sustainable Value Plan 2030): CSR plan targeting FY2030



Key Topics

H1

FY2023

Appendice

## Key Topics for Q2 FY2023 2/4

Current fiscal year initiatives for the next medium-term management plan

## Bio CDMO

#### Complete large capital expenditure project (20,000L bioreactors) on schedule

- Launch the Danish site (Fist-phase investment) scheduled to start operations in FY2024
- Promote negotiations with major pharmaceutical companies towards full-scale operation



- Construction: 95%
   complete
- Started preparations for GMP\* acquisition\*

\*Good Manufacturing Practice

Janssen Supply Group, LLC, a Johnson & Johnson company, has committed to a large-scale manufacturing suite at our new manufacturing facility in the U.S. \*Scheduled to conclude formal agreement by the end of this fiscal year

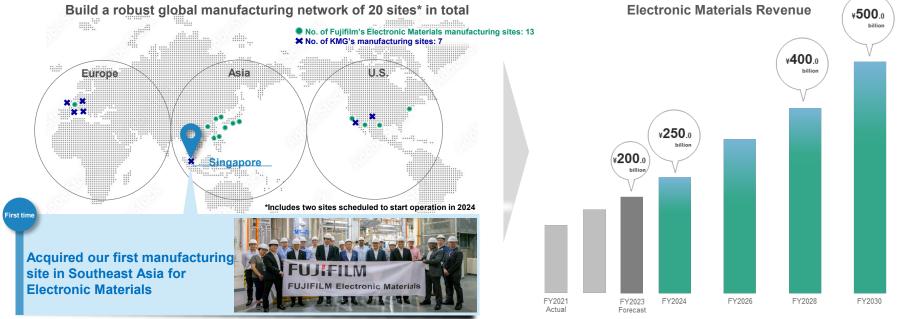


## Key Topics for Q2 FY2023 3/4

Current fiscal year initiatives for the next medium-term management plan

## Electronic Materials

Completed the acquisition of the electronic chemicals business from Entegris Inc. of the U.S. (October 2023). Promote post-merger integration of the acquired business and create group synergies with the existing business at an early stage.



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## Key Topics for Q2 FY2023 3/3

### Initiatives toward Sustainability

4th center

## Opened NURA, a health screening center focusing on cancer screening, in Ulaanbaatar, Mongolia. Expand to 100 centers worldwide, mainly in emerging countries, by FY2030



#### NURA opened through a partnership agreement

Signed a technology partnership agreement with the Tavan Bogd Group, a conglomerate with which we have collaborated in the photography business since 1995.



### FY2030 target

No. of global centers

100 centers

## H1 FY2023 Financial Results and Business Summary by Operating Segment

By Segment

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## Financial Results for H1 FY2023 (April to September 2023)

	1				(Billions of yen)	
			H1			
	FY2022	FY2023	Change	Impact of exchange rate	Constant- currency basis	
Revenue	1,349.9	1,388.5	38.6	36.3	2.3	
	100.0%	100.0%	+2.9%		+0.2%	
On a mating a lange serve	120.8	125.5	4.7	8.7	(4.0)	
Operating Income	8.9%	Record high 9.0%	+3.9%		(3.2%)	
<del>.</del>	129.5	Record 152.1	22.6	9.0	13.6	
Income before Income Taxes	9.6%	high 11.0%	+17.4%		+10.5%	
Net Income Attributable to	95.2	Record 113.6	18.4	6.2	12.2	
FUJIFILM Holdings	7.0%	high 8.2%	+19.3%		+12.8%	
Net Income Attributable to FUJIFILM Holdings per Share	¥237.39	¥283.08	¥45.69	Other change fa Impact of raw	actors (YoY): v materials prices on	
Exchange ¥/US\$	¥135	¥142	¥7	operating income: -¥0.5 billion (Excluding prices of semiconductors and other r		
Rates ¥ <i>I</i> €	¥139	¥153	¥14			

\*

FY2023

Appendice

## **Consolidated Revenue and Operating Income by Operating Segment**

					(Bil	lions of yen)	
	H	1					
Revenue	FY2022	FY2023	Change		Constant-currency basis		
Healthcare	421.2	448.2	27.0	+6.4%	12.5	+3.0%	
Materials	346.9	319.6	(27.3)	(7.9%)	(36.6)	(10.5%)	
Business Innovation	398.4	401.5	3.1	+0.8%	(1.4)	(0.4%)	
Imaging	183.4	219.2	35.8	+19.5%	27.8	+15.1%	
Total	1,349.9	1,388.5	38.6	+2.9%	2.3	+0.2%	

Note: After elimination of intersegment transactions

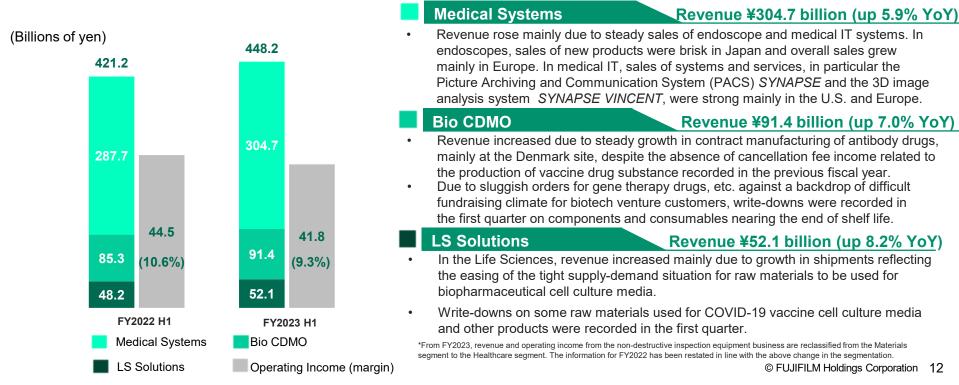
	1				(Bill	ions of yen)	
Operating Income	H FY2022	1 FY2023	Chang	ge	Constant-currency basis		
Healthcare	44.5	41.8	(2.7)	(6.0%)	(4.0)	(9.0%	
Materials	38.5	18.6	(19.9)	(51.5%)	(22.6)	(58.5%	
Business Innovation	30.1	33.0	2.9	+9.6%	2.6	+8.6%	
Imaging	26.6	49.4	22.8	+85.5%	18.4	+69.1%	
Corporate Expenses & Eliminations	(18.9)	(17.3)	1.6	-	1.6		
Total	120.8	125.5	4.7	+3.9%	(4.0)	(3.2%	

By Segment

Appendices

Financial Results for H1 FY2023 (April to September 2023)
Business Summary: Healthcare

Revenue increased 6.4% year-over-year due to higher contributions from all sub-segments, while operating income decreased 6.0% year-over-year mainly due to the absence of cancellation fee recorded in the previous fiscal year in the Bio CDMO.



By Segment

**Electronic Materials** 

FY2023

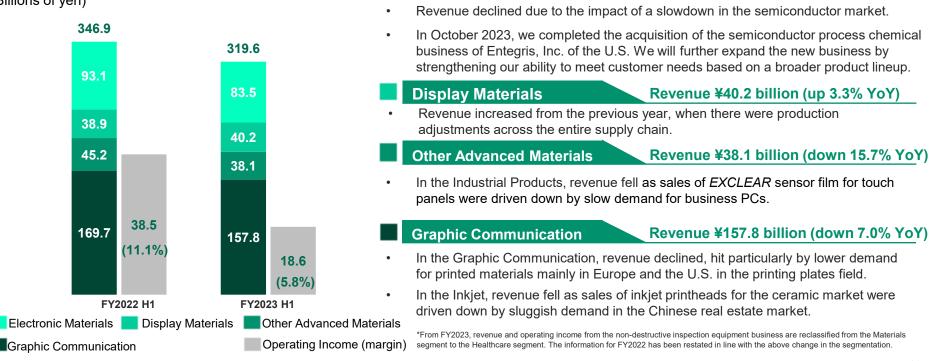
Revenue ¥83.5 billion (down 10.2% YoY)

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## Financial Results for H1 FY2023 (April to September 2023) Business Summary: Materials

Revenue and operating income decreased by 7.9% and 51.5% year-over-year, respectively, mainly hit by the stagnant semiconductor market and lower demand for inkjet printheads.

(Billions of yen)



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By Segment

Financial Results for H1 FY2023 (April to September 2023) **Business Summary: Business Innovation** 

Revenue and operating income increased by 0.8% and 9.6% year-over-year respectively due to higher revenue from Business Solutions and other factors.

(Billions of yen) 401.5 398.4 257.1 266.9 33.0 30.1 144.4 131.5 (8.2%) (7.6%) FY2022 H1 FY2023 H1 Office Solutions Operating Income (margin) **Business Solutions** 

#### **Office Solutions**

Revenue ¥257.1 billion (down 3.7% YoY)

- Revenue decreased as expansion of new OEMs and worldwide price revisions, among other factors, were not enough to offset lower exports to Europe and the U.S.
- In September 2023, we made inroads into India by launching compact A3 color/monochrome multifunction printers (Apeos C3060/C2560/C2060/3560/3060/2560) that feature high security level and support various workstyles including work-fromhome.

#### **Business Solutions**

#### Revenue ¥144.4 billion (up 9.8% YoY)

- Revenue rose mainly due to an increase in sales to municipalities in Japan and ٠ higher sales of digital transformation (DX)-related solutions.
- We offer solutions and services to realize CHX (Customer Happy Experience) through • customers' DX activities. As the first CHX solution and service, we launched IT Expert Services in June 2023, which offers a one-stop IT support service tailored to customer needs, providing everything from IT asset visualization and operation / management to environmental improvement support.
- As the second CHX solution and service, we started offering FUJIFILM IWpro, a new ٠ cloud service mainly for small and medium-sized businesses, in November 2023. It provides a workspace (integrated environment) that connects systems used by the customer and consolidates everything from information acquisition to utilization and storage. © FUJIFILM Holdings Corporation 14

49.4

(22.5%)

Operating Income (margin)

FY2023 H1

Company-

By Segment

FY2023

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Financial Results for H1 FY2023 (April to September 2023)
Business Summary: Imaging

Revenue and operating income increased by 19.5% and 85.5% year-over-year, respectively, due to brisk sales of instant photo systems and digital cameras.

(Billions of yen) 219.2 183.4 135.5 119.1 83.7 26.6 64.3 (14.5%) FY2022 H1 Consumer Imaging Professional Imaging

#### Consumer Imaging

#### Revenue ¥135.5 billion (up 13.7% YoY)

- Revenue was driven higher by strong sales of the *INSTAX* instant photo systems.
- In September 2023, we announced the expansion of production facilities for *INSTAX* films in response to growing global demand for the *INSTAX series*.
- In October 2023, we launched *INSTAX Pal*<sup>™</sup>, a palm-top size camera that allows users to take photos anytime and anywhere. It earned a high reputation in the market as it features a variety of functions to facilitate shooting situations and photographic experiences, and can be connected to the *INSTAX Link*<sup>™</sup> smartphone printer series via Bluetooth to produce *INSTAX* prints out of images taken with it.

#### Professional Imaging

- Revenue ¥83.7 billion (up 30.2% YoY)
- Revenue from digital cameras increased significantly, mainly due to solid sales of X-H2, X-H2S and X-T5 released in the previous fiscal year. Sales of X-S20, which was released in June 2023, also fared well.
- In September 2023, as the latest model from the *GFX Series*, we released the flagship model *GFX100 II*, which features the highest burst-shooting, AF and video performance.

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By Segmer

FY2023

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## Financial Results for H1 FY2023 (April to September 2023) Consolidated Balance Sheets

								(	billions of yen)
	Mar. 2022	Mar. 2023	Sep. 2023	Change from Mar. 2023		Mar. 2022	Mar. 2023	Sep. 2023	Change from Mar. 2023
Cash and cash equivalents	486.3	268.6	322.2	53.6	Short-term and long-term debt	447.2	376.2	547.2	171.0
Notes and accounts receivable	598.6	633.1	636.0	2.9	Notes and accounts payable	303.2	320.4	322.5	2.1
Inventories	504.5	567.3	611.9	44.6	Other liabilities	680.0	649.8	678.9	29.1
Other current assets	135.3	162.1	164.9	2.8	Total liabilities	1,430.4	1,346.4	1,548.6	202.2
Total current assets	1,724.7	1,631.1	1,735.0	103.9	Total FUJIFILM Holdings shareholders' equity	2,502.7	2,763.1	2,974.9	211.8
Property, plant and equipment	736.8	976.1	1,178.9	202.8	Noncontrolling interests	22.2	24.8	3.5	(21.3)
Goodwill, net	824.0	858.3	895.2	36.9	Total equity	2,524.9	2,787.9	2,978.4	190.5
Investment securities and other	669.8	668.8	717.9	49.1	Total liabilities and equity	3,955.3	4,134.3	4,527.0	392.7
Total noncurrent assets	2,230.6	2,503.2	2,792.0	288.8			1		(yen)
Total assets	3,955.3	4,134.3	4,527.0	392.7	Exchange Rates	Mar. 2022	Mar. 2023	Sep. 2023	Change from Mar. 2023
					¥/US\$	¥122	¥134	¥150	¥16
					¥/€	¥137	¥146	¥158	¥12

(Billions of yen)

FY20

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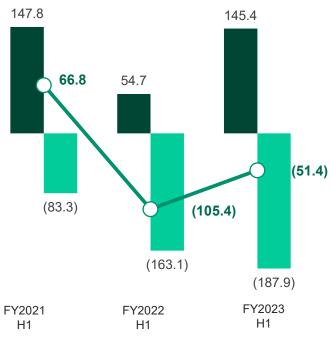
#### Financial Results for H1 FY2023 (April to September 2023) Consolidated Cash Flow

Net cash provided by operating activities

Net cash used in investing activities

• Free cash flow excluding business acquisitions and others

#### (Billions of yen)



		(1	Billions of yen)
	FY2021 H1	FY2022 H1	FY2023 H1
Net income	98.4	96.6	112.7
Depreciation & amortization	65.0	70.8	71.8
Change in notes and accounts receivable	57.9	9.3	26.0
Change in inventories	(47.3)	(89.4)	(15.9)
Change in notes and accounts payable - trade	2.9	15.8	(7.0)
Others	(29.1)	(48.4)	(42.2)
C/F from operating activities	147.8	54.7	145.4
Capital expenditure	(58.4)	(118.6)	(192.1)
Purchases of software	(17.6)	(28.0)	(21.2)
Sales and purchases of marketable and investment securities	(2.3)	12.4	8.9
Acquisitions of businesses	0.0	(15.4)	-
Others	(5.0)	(13.5)	16.5
C/F from investing activities	(83.3)	(163.1)	(187.9)
Free cash flows	64.5	(108.4)	(42.5)
Free cash flows excluding business acquisitions and others *	66.8	(105.4)	(51.4)

\*Business acquisitions, sale/purchase of marketable and investment securities are deducted from free cash flow.



# **— O 3** Financial Forecast for FY2023

## **Full-year Forecast for FY2023**

					(Billions of yen)
	FY2022 Actual	FY2023 Previous forecast (as of August 9, 2023)	FY2023 Revised forecast (as of November 8, 2023)	Change from FY2022	Change from previous forecast
Revenue	2,859.0 100.0%	2,950.0 100.0%	Record 2,950.0	91.0 +3.2%	
Operating Income	273.1 9.6%	290.0 9.8%	Record 290.0	+3.2% 16.9 +6.2%	-
Income before Income Taxes	9.8% 282.2 9.9%	9.8% 295.0 10.0%	5.070	+6.2% 12.8 +4.5%	-
Net Income Attributable to FUJIFILM Holdings	219.4	225.0	Record 225.0	5.6	-
(*) Net Income Attributable to FUJIFILM Holdings per Share	7.7% ¥547.21	7.6% ¥560.95		+2.5% ¥13.42	
ROE	8.3%	8.0%	8.0%	(0.3%)	-
ROIC	6.1%	5.9%	5.9%	(0.2%)	-
ССС	125 days	111 days	111 days	(14 days)	-
Exchange Rates ¥/US\$	¥136	¥136	¥138	¥2	¥2
¥/€	¥141	¥146	¥149	¥8	¥3
Silver Price (/kg)	¥93,000	¥106,000	¥106,000	¥13,000	-

\*Net income attributable to FUJIFILM Holdings per share is calculated by using the number of shares issued as of September 30, 2023 (excluding treasury shares) as the average number of shares for the relevant period.

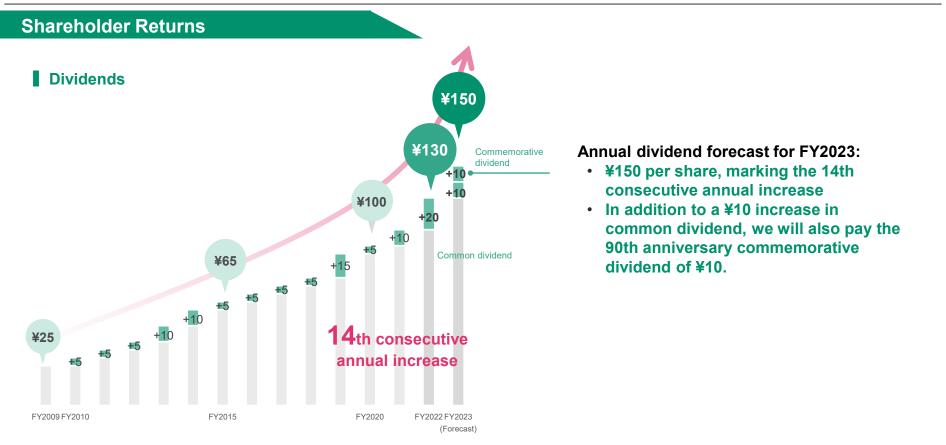
## **Financial Forecast by Operating Segment**

							(E	Billions of yen)
	Revenue	FY2022 Actual	FY2023 Previous forecast (as of August 9, 2023)	FY2023 Revised forecast (as of November 8, 2023)	Change		Constant-currency	v basis
	Healthcare	928.6	970.0	970.0	-	-	(11.0)	(1.1%)
*	Materials	682.0	705.0	695.0	(10.0)	(1.4%)	(16.5)	(2.3%)
	Business Innovation	838.1	845.0	840.0	(5.0)	(0.6%)	(9.5)	(1.1%)
	Imaging	410.3	430.0	445.0	15.0	+3.5%	9.0	+2.1%
	Total	2,859.0	2,950.0	2,950.0	-	-	(28.0)	(0.9%)

Ор	perating Income	FY2023 FY2022 Previous forecast (as of August 9, 2023)		FY2023 Revised forecast (as of November 8, 2023)	Change		Constant-currency basis		
Healt	thcare	102.8	112.0	112.0	-	-	(2.0)	(1.8%)	
Mate	erials	65.4	58.0	50.0	(8.0)	(13.8%)	(9.5)	(16.4%)	
Busir	ness Innovation	69.5	78.0	78.0	-	-	(0.5)	(0.6%)	
Imag	jing	72.9	80.0	88.0	8.0	+10.0%	5.0	+6.3%	
•	oorate Expenses & inations	(37.5)	(38.0)	(38.0)	-	-	-	-	
Total	I	273.1	290.0	290.0	-	-	(7.0)	(2.4%)	



## **Shareholder Returns**



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(Billions of yen)

Q2 / H1 Earnings

			Q2					H1		
	FY2022	FY2023	Change	Impact of exchange rate	Constant- currency basis	FY2022	FY2023	Change	Impact of exchange rate	Constant- currency basis
Revenue	724.0 100.0%	Record	3.7 +0.5%	19.0	(15.3) (2.1%)			38.6 +2.9%	36.3	<b>2.3</b> +0.2%
Operating Income	71.2 9.8%	Record	2.1 +2.9%	4.7	(2.6) (3.7%)		Record	4.7 +3.9%	8.7	(4.0) (3.2%)
Income before Income Taxes	74.3 10.3%		<b>8.5</b> +11.4%	6.1	2.4 +3.2%	129.5 <sub>9.6%</sub>		22.6 +17.4%	9.0	13.6 +10.5%
Net Income Attributable to FUJIFILM Holdings	53.8 7.4%	high	5.4 +9.9%	4.2	1.2 +2.1%	95.2 <sub>7.0%</sub>		18.4 +19.3%	6.2	12.2 +12.8%
Exchange ¥/US\$ Rates ¥/€	¥139 ¥139		¥6 ¥18			¥135 ¥139		¥7 ¥14		

Other change factor (Q2 / H1 YoY):

Impact of raw materials prices on operating income: ¥0.2 billion / -¥0.5 billion

## Q2 / H1 Earnings

			Q2						H1			
Revenue	FY2022	2022 FY2023		ige	Const		FY2022	FY2023	Change		Const curre	
Healthcare	238.4	241.4	3.0	+1.3%	(4.7)	(1.9%)	421.2	448.2	27.0	+6.4%	12.5	+3.0
Materials	174.5	165.0	(9.5)	(5.4%)	(14.1)	(8.0%)	346.9	319.6	(27.3)	(7.9%)	(36.6)	(10.5
Business Innovation	210.2	207.3	(2.9)	(1.4%)	(5.2)	(2.5%)	398.4	401.5	3.1	+0.8%	(1.4)	(0.4
Imaging	100.9	114.0	13.1	+12.9%	8.7	+8.5%	183.4	219.2	35.8	+19.5%	27.8	+15.1
Total	724.0	727.7	3.7	+0.5%	(15.3)	(2.1%)	1,349.9	1,388.5	38.6	+2.9%	2.3	+0.2
Note: After elimination of intersegment tran	Isactions		Q2						H1		(Billi	ons of ye
Operating Income [Operating Margin]	FY2022	FY2023	Char	nge	Constant- currency		FY2022	FY2023	Change		Constant- currency	
Healthcare	33.2 [13.9%]	31.5 [13.1%]	(1.7)	(4.9%)	(2.2)	(6.5%)	44.5 [10.6%]	41.8 [9.3%]	(2.7)	(6.0%)	(4.0)	(9.0
Materials	16.2 [9.2%]	9.3 [5.6%]	(6.9)	(42.4%)	(8.0)	(48.9%)	38.5 [11.1%]	18.6 [5.8%]	(19.9)	(51.5%)	(22.6)	(58.5
Business Innovation	15.9 [7.6%]	16.1 [7.8%]	0.2	+1.4%	(0.1)	(0.0%)	30.1 [7.6%]	33.0 [8.2%]	2.9	+9.6%	2.6	+8.6
Imaging	16.1 [15.9%]	26.1 [22.9%]	10.0	+62.1%	7.1	+44.2%	26.6 [14.5%]	49.4 [22.5%]	22.8	+85.5%	18.4	+69.1
Corporate Expenses & Eliminations	(10.2)	(9.7)	0.5	-	0.6	-	(18.9)	(17.3)	1.6	-	1.6	
Total	71.2 [9.8%]	73.3 [10.1%]	2.1	+2.9%	(2.6)	(3.7%)	120.8 [8.9%]	125.5 [9.0%]	4.7	+3.9%	(4.0)	(3.2

					(Billi	ons of yen)					(Billi	ons of yen)
			Q2				H1					
Revenue	FY2022	FY2023	-Y2023 Change		Constant-currency basis		FY2022	FY2023	2023 Change		Constant-currency basis	
* Medical Systems	157.4	164.6	7.2	+4.6%	2.6	+1.7%	287.7	304.7	17.0	+5.9%	8.6	+3.0%
Bio CDMO	54.7	50.5	(4.2)	(7.7%)	(6.7)	(12.4%)	85.3	91.4	6.1	+7.0%	1.3	+1.4%
LS Solutions	26.3	26.3	0.0	+0.0%	(0.6)	(2.2%)	48.2	52.1	3.9	+8.2%	2.6	+5.5%
Total	238.4	241.4	3.0	+1.3%	(4.7)	(1.9%)	421.2	448.2	27.0	+6.4%	12.5	+3.0%
Note: After elimination of intersegment tra	nsactions										(Billi	ons of yen)
Operating Income			Q2						H1			
[Operating Margin]	FY2022	022 FY2023 Change		Constant-currency basis		FY2022	FY2023	Change		Constant-currency basis		

31.5 41.8 33.2 44.5 Healthcare (1.7) (4.9%) (2.2)(6.5%) (2.7) (6.0%) (4.0) (9.0%) [13.9%] [13.1%] [10.6%] [9.3%]

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											(Billi	ions of yen)
			Q2	2		H1						
Revenue	FY2022	FY2022 FY2023 Change Co		Constant-o		FY2022	FY2023	Change		Constant-currency basis		
Electronic Materials	48.5	43.0	(5.5)	(11.3%)	(7.1)	(14.7%)	93.1	83.5	(9.6)	(10.2%)	(13.0)	(13.9%)
Display Materials	15.2	20.1	4.9	+32.2%	4.9	+32.2%	38.9	40.2	1.3	+3.3%	1.3	+3.3%
* Other Advanced Materials	22.7	19.6	(3.1)	(13.9%)	(3.5)	(15.8%)	45.2	38.1	(7.1)	(15.7%)	(8.1)	(17.9%)
Graphic Communication	88.1	82.3	(5.8)	(6.4%)	(8.4)	(9.2%)	169.7	157.8	(11.9)	(7.0%)	(16.8)	(9.9%)
Total	174.5	165.0	(9.5)	(5.4%)	(14.1)	(8.0%)	346.9	319.6	(27.3)	(7.9%)	(36.6)	(10.5%)

Note: After elimination of intersegment transactions

									(Billi	ons of yen)
Operating Income			Q2				H1			
[Operating Margin]	FY2022	FY2023	Change	Constant-currency basis	FY2022	FY2023	Chan	ge	Constant-c basi	
Materials	16.2	9.3	(6.9) (42.49	(8.0) (48.9%)	38.5	18.6	(19.9)	(51.5%)	(22.6)	(58.5%)
	[9.2%]	[5.6%]		(0.0) (40.970)	[11.1%]	[5.8%]		(01.070)	(22.0)	(00.070)

## 2Q / H1 Earnings: Business Innovation

											(Billic	ons of yen)
			Q2						H1			
Revenue	FY2022	FY2023	Chan	ge	Constant-c basi		FY2022	FY2023	Chan	ge	Constant-c basis	
Office Solutions	138.0	131.3	(6.7)	(4.9%)	(8.6)	(6.4%)	266.9	257.1	(9.8)	(3.7%)	(13.7)	(5.2%)
Business Solutions	72.2	76.0	3.8	+5.4%	3.4	+4.8%	131.5	144.4	12.9	+9.8%	12.3	+9.4%
Total	210.2	207.3	(2.9)	(1.4%)	(5.2)	(2.5%)	398.4	401.5	3.1	+0.8%	(1.4)	(0.4%)

Note: After elimination of intersegment transactions

Operating Income			Q2						H1		X	ons or yen)
[Operating Margin]	FY2022	FY2023	Change		Constant-cu basis	rrency	FY2022	FY2023	Chan	ge	Constant-c basis	
Business Innovation	15.9	16.1	0.2 +	1.4%	(0.1)	(0.0%)	30.1	33.0	2.9	+9.6%	2.6	+8.6%
	[7.6%]	[7.8%]	0.2	1.470	(0.1)	(0.070)	[7.6%]	[8.2%]	2.5	19.070	2.0	10.070

## 2Q / H1 Earnings: Imaging

											(Bill	ions of yen)
			Q2	2					H1	1		
Revenue	FY2022	FY2023	Char	ige	Constant-o bas		FY2022	FY2023	Char	nge	Constant-o basi	
Consumer Imaging	65.0	72.3	7.3	+11.0%	3.9	+5.7%	119.1	135.5	16.4	+13.7%	10.3	+8.5%
Professional Imaging	35.9	41.7	5.8	+16.1%	4.8	+13.5%	64.3	83.7	19.4	+30.2%	17.5	+27.3%
Total	100.9	114.0	13.1	+12.9%	8.7	+8.5%	183.4	219.2	35.8	+19.5%	27.8	+15.1%

Note: After elimination of intersegment transactions

(Billions of yen)

Operating Income			Q2			_	H1			
[Operating Margin]	FY2022	FY2023	Change	Constant-currency basis	FY2022	FY2023	Chan	ige	Constant-o basi	
Imaging	16.1	26.1	10.0 +62.	1% 7.1 +44.2%	26.6	49.4	22.8	+85.5%	18.4	+69.1%
Imaging	[15.9%]	[22.9%]	10.0 .02.	7.1 144.27	[14.5%]	[22.5%]		100.070	10.4	

## **Operating Income Analysis (H1 FY2023 vs H1 FY2022)**

	н	1						(Billions of yen)
	FY2022 Actual	FY2023 Actual	Chang	e	FX	Raw material price	One-time cost	Operation and others
Healthcare	44.5	41.8	(2.7)	(6.0%)	1.3	(1.0)	(2.4)	(0.6)
Materials	38.5	18.6	(19.9)	(51.5%)	2.7	0.7	(1.6)	(21.7)
Business Innovation	30.1	33.0	2.9	+9.6%	0.3	0.1	4.0	(1.5)
Imaging	26.6	49.4	22.8	+85.5%	4.4	(0.3)	0.8	17.9
Corporate Expenses & Eliminations	(18.9)	(17.3)	1.6	-	-	-	-	1.6
Total	120.8	125.5	4.7	+3.9%	<sup>*1</sup> 8.7	<sup>*2</sup> (0.5)	<sup>*3</sup> 0.8	(4.3)

#### \*1: Foreign exchange rate

	FY2022 H1	FY2023 H1
¥/US\$	¥ 135	¥ 142
¥ /€	¥ 139	¥ 153

#### \*2: By raw materials (excluding semiconductor impact)

	H1
Silver	(1.9)
Aluminum	1.5
Others(fuel etc)	(0.1)
Total	(0.5)

#### \*3: One-time cost breakdown

			(Billions of yen)
	FY2022	FY2023	Change
Healthcare	3.8	6.2	(2.4)
Acquisition (CDMO)	3.3	-	3.3
Inventory write-downs(CDMO / LS)	-	5.0	(5.0)
Others	0.5	1.2	(0.7)
Materials	0.8	2.4	(1.6)
Acquisition (Electronic Materials)	-	1.0	(1.0)
Graphic / Inkjet / Others	0.8	1.4	(0.6)
Business Innovation	4.0	-	4.0
Structure strengthening expenses	2.4	-	2.4
Rebranding expenses	1.6	-	1.6
Imaging	1.6	0.8	0.8
Structure strengthening expenses / Others	1.6	0.8	0.8
Corporate	-	-	-
Total	10.2	9.4	0.8

## Full-year Forecast for FY2023 (as of November 8, 2023)

#### **Revenue by Business**

						(Billion	s of yen)
	FY2022 Actual	FY2023 Previous forecast (as of August 9, 2023)	FY2023 Revised forecast (as of November 8, 2023)	Change from previous year		Change from previous foreca	
Healthcare	928.6	970.0	970.0	41.4	+4.5%	-	-
Medical Systems	621.8	650.0	650.0	28.2	+4.5%	-	-
Bio CDMO	194.2	195.0	195.0	0.8	+0.4%	-	-
LS Solutions	112.6	125.0	125.0	12.4	+11.0%	-	-
Materials	682.0	705.0	695.0	13.0	+1.9%	(10.0)	(1.4%)
Electronic Materials	180.6	190.0	200.0	19.4	+10.7%	10.0	+5.3%
Display Materials	70.1	75.0	75.0	4.9	+6.9%	-	-
Other Advanced Materials	89.3	95.0	90.0	0.7	+0.7%	(5.0)	(5.3%
Graphic Communication	342.0	345.0	330.0	(12.0)	(3.5%)	(15.0)	(4.3%
<b>Business Innovation</b>	838.1	845.0	840.0	1.9	+0.2%	(5.0)	(0.6%
Office Solutions	555.5	555.0	545.0	(10.5)	(1.9%)	(10.0)	(1.8%
Business Solutions	282.6	290.0	295.0	12.4	+4.4%	5.0	+1.7%
Imaging	410.3	430.0	445.0	34.7	+8.5%	15.0	+3.5%
Consumer Imaging	266.9	275.0	280.0	13.1	+4.9%	5.0	+1.8%
Professional Imaging	143.4	155.0	165.0	21.6	+15.0%	10.0	+6.5%
Total	2,859.0	2,950.0	2,950.0	91.0	+3.2%	-	-
Exchange Rates		-			,		
¥/US\$	¥136	¥136	¥138	¥2		¥2	
¥ /€	¥141	¥146	¥149	¥8		¥3	

#### (as of August 9, 2023) Operating Income Analysis (Full-year forecast vs previous forecast)

		1							(Billions of yen)
		FY2023 Previous forecast (as of August 9, 2023)	Full year Revised forecast (as of November 8, 2023)	Change		FX	Raw material price	One-time cost	Operation and others
*4	Healthcare	112.0	112.0	-	-	2.0	0.1	0.5	(2.6)
	Materials	58.0	50.0	(8.0)	(13.8%)	1.5	0.5	(4.5)	(5.5)
	Business Innovation	78.0	78.0	_	-	0.5	-	-	(0.5)
	Imaging	80.0	88.0	8.0	+10.0%	3.0	0.1	-	4.9
	Corporate Expenses & Eliminations	(38.0)	(38.0)	-	-		-	-	
	Total	290.0	290.0	-	-	*1 7.0	*2 0.7	*3 (4.0)	(3.7)

#### \*1: Foreign exchange rate

	Previous (as of August 9, 2023)	Revised (as of November 8, 2023)
¥/US\$	¥ 136	¥ 138
¥ /€	¥ 146	¥ 149

\*2: By raw materials (excluding semiconductor impact)

	Full year		
Silver	-		
Aluminum	0.4		
Others(fuel etc)	0.3		
Total	0.7		

#### \*3: One-time cost breakdown

Previous forecast (as of August 9, 2023)	Revised forecast (as of November 8, 2023)	Change
7.5	7.0	0.5
5.0	5.0	-
2.5	2.0	0.5
5.5	10.0	(4.5)
1.0	3.5	(2.5)
-	1.0	(1.0)
4.5	5.5	(1.0)
-	-	-
-	-	-
-	-	-
2.0	2.0	-
2.0	2.0	-
-	-	-
15.0	19.0	(4.0)
	(as of August 9, 2023) 7.5 5.0 2.5 5.5 1.0 - 4.5 - 2.0 2.0 2.0	(as of August 9, 2023) 7.5 7.0 5.0 5.0 2.5 2.0 5.5 10.0 1.0 4.5 5.5

\*4: From FY2023, revenue and operating income from the non-destructive inspection equipment business are reclassified from the Materials segment to the Healthcare segment. The information for FY2022 has been restated in line with the above change in the segmentation. (Billions of yen)

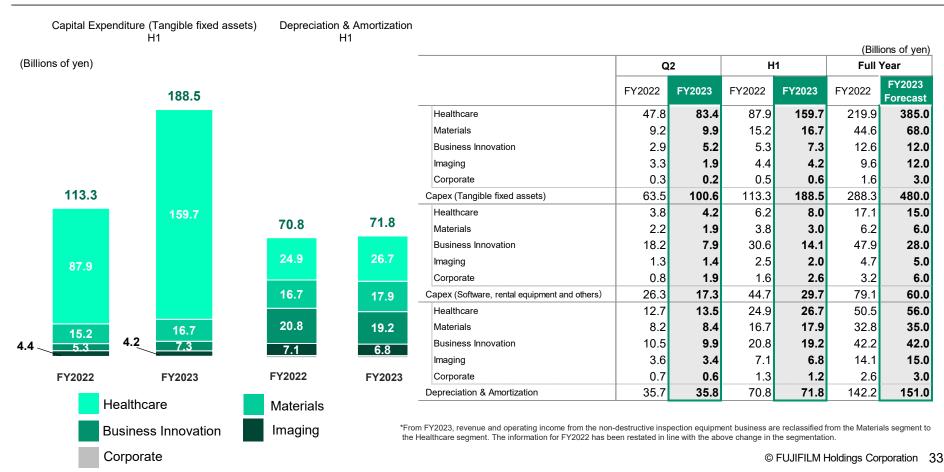
## **Consolidated Revenue by Geographical Area**

	(Billions of yen)									
			FY2022 H1		FY202	23 H1	Change			
			Ratio (%)		Ratio (%)		Cilai	ye		
Ja	par	ı	35.5%	478.5	36.1%	501.1	22.6	+4.7%		
	Т	ne Americas	22.6%	305.4	22.0%	305.2	(0.2)	(0.1%)		
	E	urope	14.8%	199.6	14.3%	198.0	(1.6)	(0.8%)		
		China	13.6%	183.3	13.8%	192.3	9.0	+4.9%		
	A	sia and others	27.1%	366.4	27.6%	384.2	17.8	+4.9%		
0	Overseas Consolidated total		64.5%	871.4	63.9%	887.4	16.0	+1.8%		
Сс			100.0%	1,349.9	100.0%	1,388.5	38.6	+2.9%		

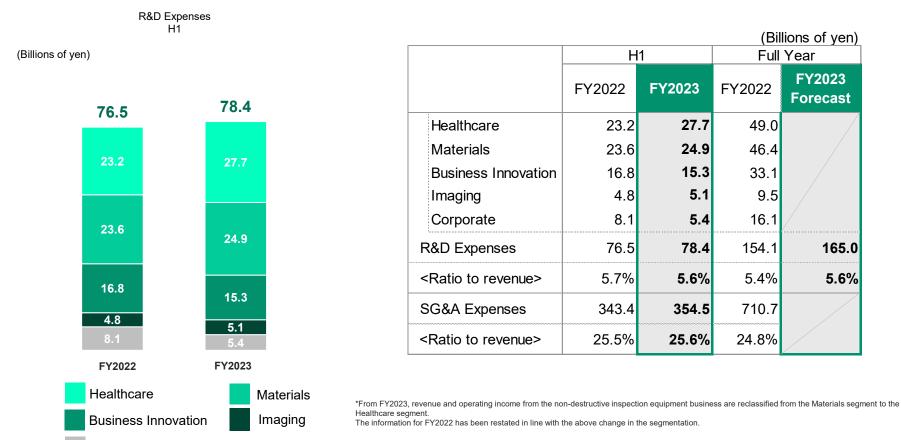
FY<u>202</u>

Appendices

## **Capital Expenditure and Depreciation & Amortization**



## **R&D Expenses and SG&A Expenses**



Corporate

## Market Trend and Number of Employees

	Exchan	ge Rat	es								(Yen)
				FY2022					FY2023		
		Q1	Q2	Q3	Q4	Full Year	Q1	Q2	H1	H2 (Forecast)	Full Year (Forecast)
-	¥/US\$	130	139	141	132	136	138	145	142	135	138
	¥/€	138	139	144	142	141	150	157	153	145	149

#### Exchange rate sensitivity: Impact of 1 yen change (full year)

	Revenue	Operating Income		
US\$ (per 1 yen)	5.0 billion yen	0.6 billion yen		
€ (per 1 yen)	1.5 billion yen	0.8 billion yen		

#### Raw Material Prices (Average)

(¥1,000/kg)

			FY2022					FY2023		
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	H1	H2 (Forecast)	Full Year (Forecast)
Silver	95	86	94	97	93	106	110	107	106	106

## **Number of Employees**

	Sep. 2022	Dec. 2022	Mar. 2023	Jun. 2023	Sep. 2023
Consolidated Total	75,090	74,491	73,878	73,583	72,909

## Pipeline (As of November 8, 2023)

Development code	Therapeutic category	Formulation	Region	Development stage
T-705	Severe fever with thrombocytopenia syndrome virus drug	Oral	Japan	Submitted an application for permission
			U.S.	ΡI
	Alzheimer's disease drug		Japan	ΡI
T-817MA			Europe	ΡI
	Functional recovery after stroke (Promoting the effect of rehabilitation)		Japan	ΡI
T-4288	New fluoroketolide antibacterial drug	Oral	Japan	Submitted an application for permission
FF-10502	Advanced/recurrent solid cancer drug	Injection	U.S.	ΡI
FF-10832	Advanced solid cancer drug (Gemcitabine liposome)	Injection	U.S.	PI
FF-10850	Advanced solid cancer drug (Topotecan liposome)	Injection	U.S.	PI

- FUJIFILM Holdings Investor Relations https://ir.fujifilm.com/en/investors.html
- FUJIFILM Holdings Integrated Reports https://ir.fujifilm.com/en/investors/ir-materials/integrated-report.html
- IR Materials https://ir.fujifilm.com/en/investors/ir-materials.html
- Business Activities of the Fujifilm Group https://ir.fujifilm.com/en/investors/value/business.html
- Global Branding Campaign: NEVER STOP https://brand.fujifilm.com/neverstop/en/

Appendix

# FUJIFILM Value from Innovation

At Fujifilm, we are continuously innovating — creating new technologies, products and services that inspire and excite people everywhere. Our goal is to empower the potential and expand the horizons of tomorrow's businesses and lifestyles.

## **FUJIFILM Holdings Corporation**

Corporate Communications Division

https://holdings.fujifilm.com/en