Earnings Presentation Financial Results for Q3 FY2023

February 8, 2024

FUJIFILM Holdings Corporation





Forward-looking statements, such as those relating to earnings forecasts and other projections contained in this material, are management's current assumptions and beliefs based on currently available information. Such forward-looking statements are subject to a number of risks, uncertainties, and other factors. Accordingly, actual results may differ materially from those projected due to various factors.

Agenda

Consolidated Financial Results for Q3 FY2023 (April to December 2023)

Earnings Highlights and Key Topics

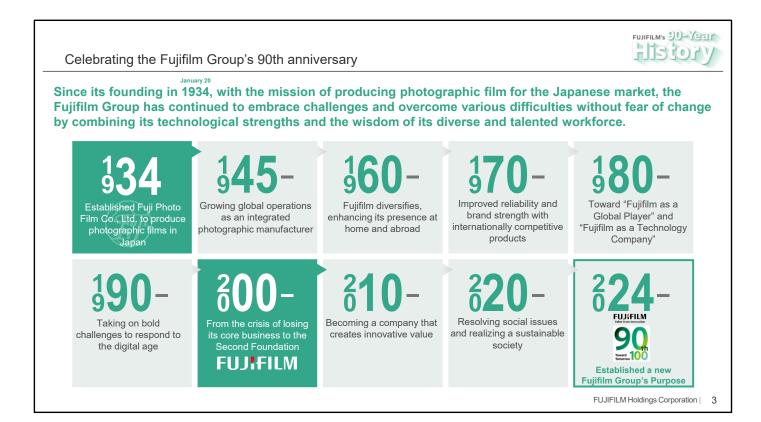
Teiichi Goto, President and CEO, Representative Director, FUJIFILM Holdings Corporation

Financial Results and Business Summary by Operating Segment

Masayuki Higuchi, CFO, Director and Corporate Vice President, FUJIFILM Holdings Corporation

FY2023 (The Fiscal Year ending March 31, 2024) Financial Forecast for FY2023

Masayuki Higuchi, CFO, Director and Corporate Vice President, FUJIFILM Holdings Corporation



Last month, on January 20, the Fujifilm Group celebrated its 90th anniversary. We would like to express our sincere gratitude to all stakeholders who have supported us throughout our long history.

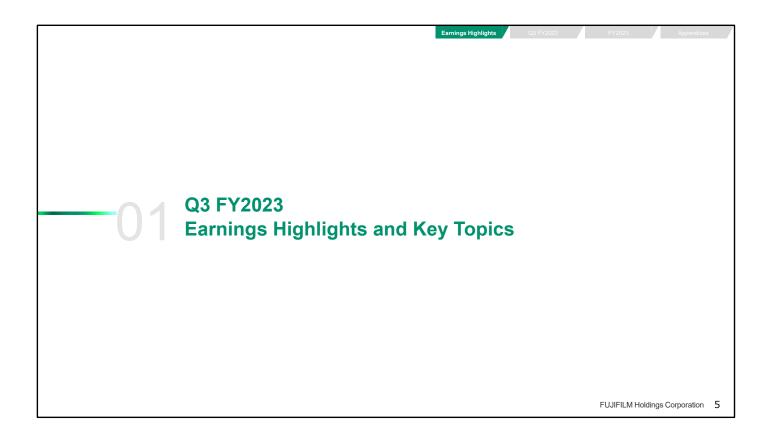
The past 90 years have been a history of hard work and breaking new ground as we made a difference in the world through our founder's photography business, overcame the crisis of losing our core business, and transformed into a company that innovates in a variety of businesses. The DNA of the Fujifilm Group can be described as our passionate aspirations, which have enabled us to overcome numerous challenges.

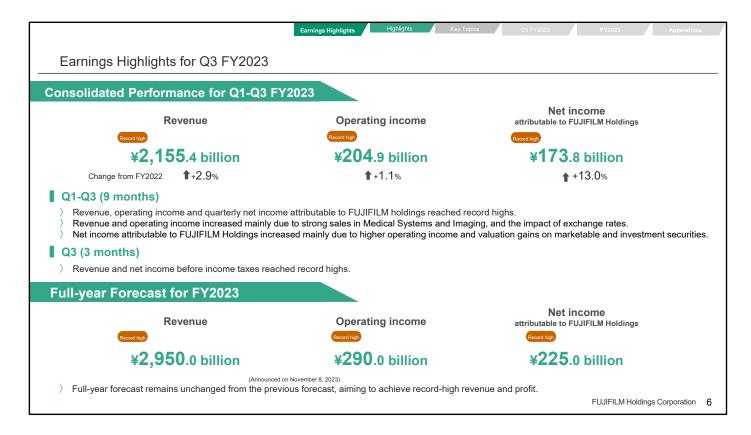
In celebrating our 90th anniversary, we established a new Fujifilm Group's Purpose. It represents our shared aspiration for the Group to unite as one team and create new value through innovation.



"Giving our world more smiles." (movie)

For the Fujifilm Group to continue providing innovative value and achieve sustainable growth towards our 100th anniversary and beyond, all employees -- our driving force -- will propel our Group toward realizing our Purpose with shared aspiration. Our vision for the future is to become a company that creates smiles for our various stakeholders. Learning from the past to shape the future, we will continue to take on challenges by combining the Fujifilm Group's technological strengths and the wisdom of our diverse and talented workforce to contribute to resolving social issues through all of our businesses - Healthcare, Materials, Business Innovation and Imaging - and bring happy smiles to people's faces over and over again.





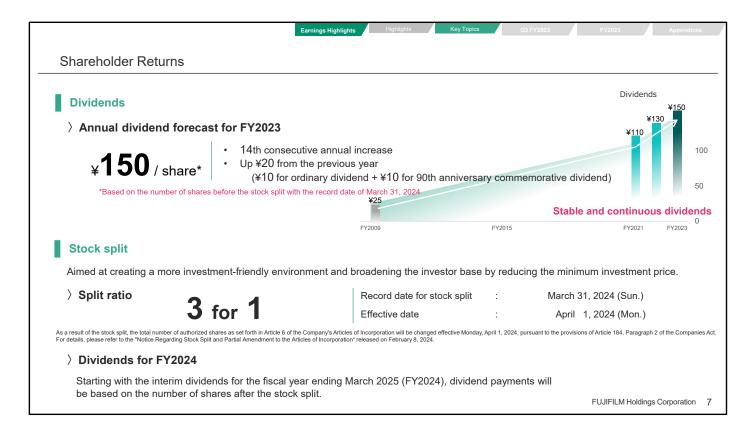
In the nine months ended December 2023, revenue amounted to ¥2,155.4 billion, operating income amounted to ¥204.9 billion, and net income attributable to FUJIFILM Holdings amounted to ¥173.8 billion.

Revenue, operating income and net income attributable to FUJIFILM Holdings reached record highs.

Revenue and operating income increased mainly due to strong sales in the Medical Systems and the Imaging, and the impact of exchange rates.

Net income attributable to FUJIFILM Holdings increased mainly due to higher operating income and valuation gains on marketable and investment securities.

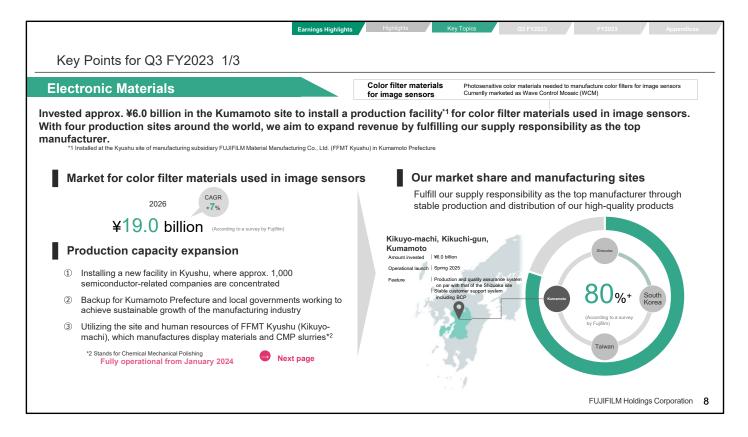
Although we will revise forecasts for some businesses in light of the strong performance of the Imaging segment and the current economic environment, the overall full-year forecast for fiscal 2023, the fiscal year ending March 2024, remains unchanged as we aim to achieve record-highs, with revenue of ¥2,950.0 billion, operating income of ¥290.0 billion, and net income attributable to FUJIFILM Holdings of ¥225.0 billion.



As we informed you at the previous earnings presentation, the annual dividend forecast for fiscal 2023, the fiscal year ending March 2024, is ¥150 per share, including the 90th anniversary commemorative dividend of ¥10, marking the 14th consecutive annual dividend increase.

In addition, we have today decided to implement a stock split to create a more investor-friendly environment and broaden the investor base by reducing the minimum investment price.

With the record date of March 31, 2024, every single common share held by the Company's shareholders as of the same date will be split into three shares. Please note that the dividend for fiscal 2023, the fiscal year ending March 31, 2024, will be based on the number of shares before the stock split, and starting with the interim dividend for fiscal 2024, the fiscal year ending March 31, 2025, the dividend will be based on the number of shares after the stock split.



I will now explain the key topics for the third quarter.

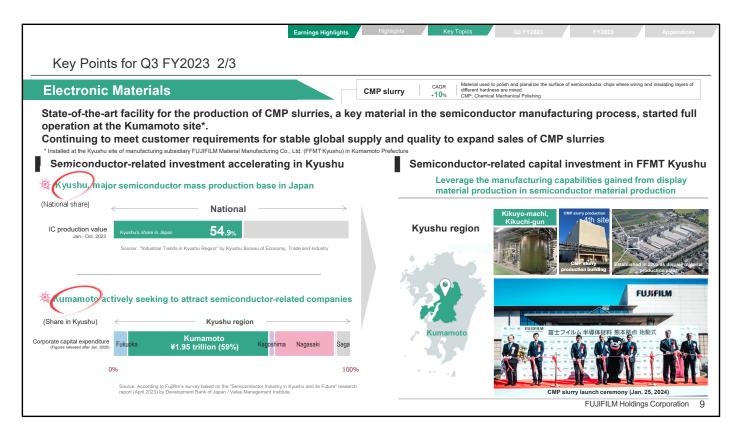
The first topic is about the January 2024 announcement in the Electronic Materials business on the increase in the production capacity for color filter materials used in image sensors.

With the recent expansion of image sensor applications in automobiles and security devices, the image sensor market is expected to grow at a rate of 7% per annum.

We manufacture color filter materials for image sensors in Shizuoka Prefecture as well as in Taiwan, and are also building a new color filter materials production site in South Korea.

In addition, we will install a start-of-the-art production facility and an advanced clean room for semiconductors at the Kyushu site of our manufacturing subsidiary in Kumamoto Prefecture, where a number of semiconductor companies are concentrated, while also establishing a solid production / quality assurance structure on par with that of the Shizuoka site to ensure business continuity planning.

As the leading manufacturer of color filter materials for image sensors with over 80% of the global market share, we aim to produce and deliver high-quality products and increase revenue under our global production structure consisting of four sites.



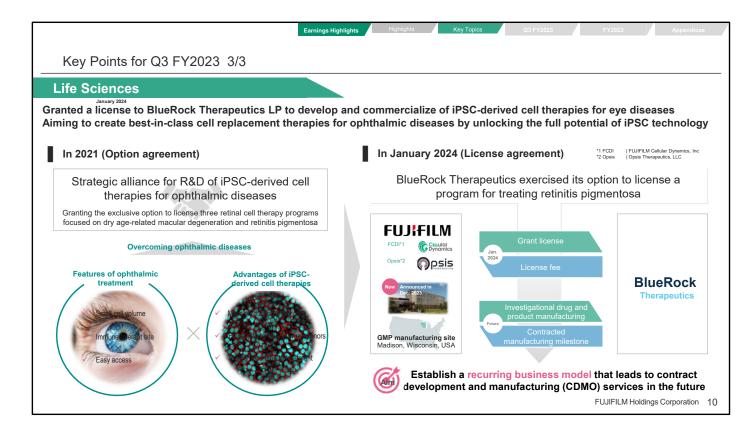
A production facility for CMP slurries, a key material in the semiconductor manufacturing process, which had been prepared for operation at the Kumamoto site, became fully operational on January 25, 2024.

In recent years, investment in Kyushu, which has a national share of over 50% in IC production value, has been increasing, driving momentum for the revitalization of Silicon Island.

Kumamoto Prefecture, in particular, has positioned the semiconductor industry as an important sector under its Kumamoto Semiconductor Industry Promotion Vision. In addition to actively attracting companies and promoting technological development through industry-academia-government cooperation, the prefecture has attracted a flood of capital investment from companies due to its abundant water resources, convenient transportation access, and other advantages.

In 2005, we established our core production base for display materials in Kikuyo-machi, Kikuchi-gun, Kumamoto, to support the growth of the display industry and to hone and accumulate manufacturing and technological capabilities that realize high quality and highly efficient production.

Now, we will use these capabilities to drive our sustainable growth through production of semiconductor materials and play a role in strengthening the domestic semiconductor supply chain, thereby contributing to the development of the semiconductor industry not only in Kyushu but all over Japan.



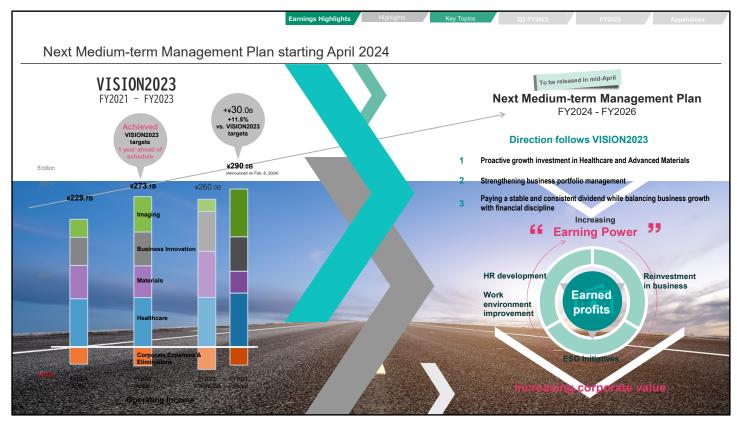
The third topic is about the Life Sciences.

The first case of transplantation of iPS cells into a human patient in 2014 was for an eye disease. This is an eye disease therapy using iPS cells, combining the features of ophthalmic treatment, such as small cell volume, immune-tolerant site, and easy access due to its location on the body surface, with the advantages of iPS cells, such as the possibility of mass production at low cost, fewer differences between donors, and shorter lead time to treatment. There are great expectations for the establishment of this therapy.

Against this backdrop, we granted BlueRock Therapeutics LP an option in 2021 to obtain the exclusive license to three retinal cell therapy programs of our U.S. subsidiaries. Of the three programs, BlueRock Therapeutics has recently exercised its option for the program focused on retinitis pigmentosa, in exchange for which we received a license fee from BlueRock Therapeutics in January.

By licensing patents related to novel iPSC-derived cell therapies to companies in the field, we will receive royalties and milestone payments based on development progress, while also seeking contract manufacturing agreements for investigational drugs and commercial products from such companies. A part of this effort is the investment in the manufacturing facility for cell therapy drugs at the Wisconsin site in the U.S., announced last December.

We will continue to work with companies developing novel therapies using iPS cells to develop the next generation of iPSC-derived cell therapies.



Lastly, about the medium-term management plan.

The current medium-term management plan VISION2023, whose sales and profit targets were achieved one year ahead of schedule, has entered the final corner, and in April we will start a new medium-term management plan for fiscal 2024 to fiscal 2026.

In the next medium-term management plan, we aim to increase our earning power by further promoting "Accelerating growth in the Healthcare and Advanced Materials and building a robust business foundation that enables sustainable growth," set out in VISION2023, and aim to achieve Sustainable Value Plan 2030 (SVP2030), our long-term CSR plan targeting fiscal 2030.

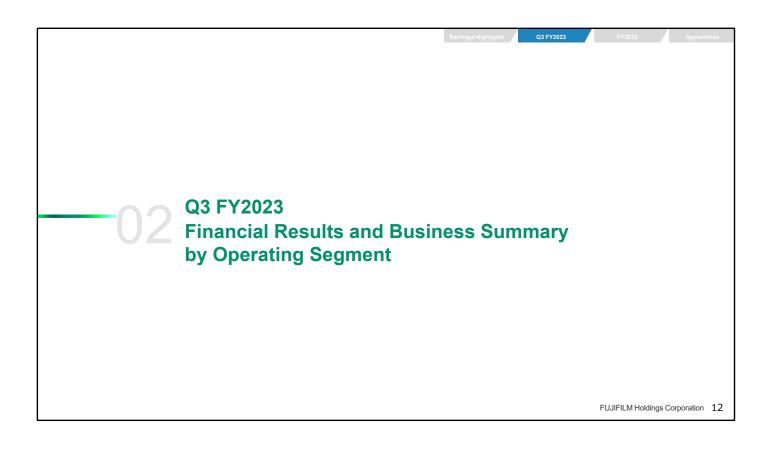
Profits earned by increasing our earning power will be used for the following three purposes. The first is reinvestment that leads to sustainable business growth.

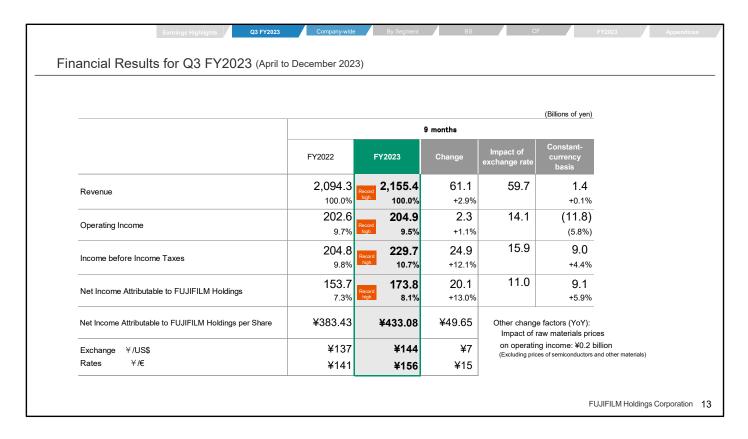
The second is to fund initiatives that address ESG issues including the environment, respect for human rights, and supply chain management.

The third is to fund initiatives that lead to employee job satisfaction and fulfillment of potential, including human resources development, work environment improvement and wage increases.

We will increase our corporate value by strengthening our earning power further through these initiatives.

Specific details of the next medium-term management plan will be announced in April.

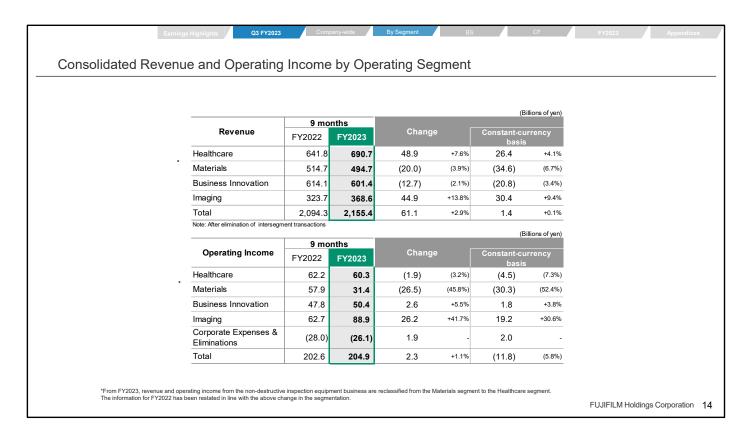




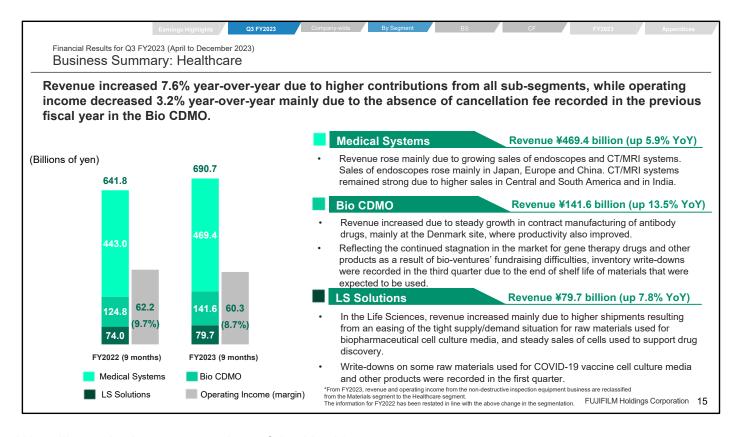
In the nine months of the fiscal year ending March 2024, revenue increased by 2.9% year-over-year to ¥2,155.4 billion manly due to strong sales in the Medical Systems and Imaging, coupled with the impact of yen's depreciation.

Operating income increased by 1.1% year-over-year to ¥204.9 billion due to higher revenue and the impact of exchange rates, despite the impact of a slowdown in the electronic materials market.

Net income attributable to FUJIFILM Holdings increased by 13.0% year-over-year, to ¥173.8 billion, mainly due to higher operating income and valuation gains on marketable and investment securities.



Revenue and operating income of each segment are as shown here.



We will now look at an overview of the Healthcare segment.

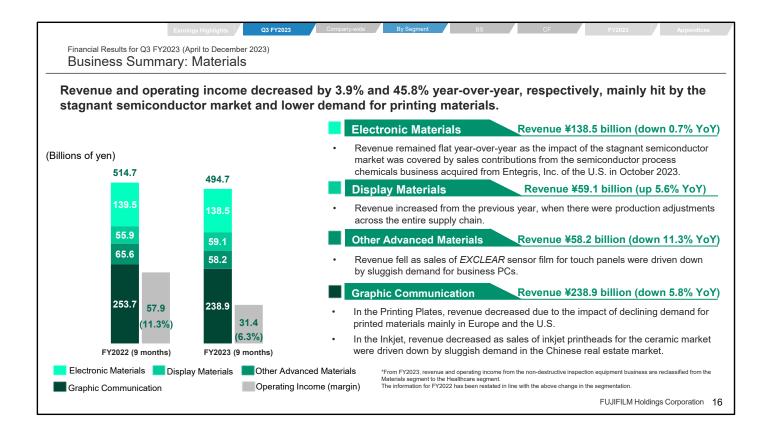
Revenue increased 7.6% year-over-year to ¥690.7 billion due to higher contributions from all subsegments, while operating income decreased 3.2% year-over-year to ¥60.3 billion due to the absence of cancellation fee recorded in the previous fiscal year in the Bio CDMO, in addition to inventory write-downs in the Bio CDMO and LS Solutions.

In the Medical Systems, revenue was driven higher by steady sales of endoscopes, CT/MRI systems and other products.

Sales of endoscopes rose mainly in Japan, Europe and China. Sales of CT/MRI systems remained strong due to higher sales in Central and South America, the Middle East and India.

In the Bio CDMO, revenue increased mainly due to steady growth in contract manufacturing of antibody drugs, mainly at the Denmark site, where productivity also improved. However, reflecting the continued stagnation in the market for gene therapy drugs and other products as a result of bio-ventures' fundraising difficulties, inventory write-downs were recorded in the third quarter due to the end of shelf life of materials that were expected to be used.

In the LS Solutions, revenue increased mainly due to higher shipments reflecting the easing of the tight supply/demand situation for raw materials used in biopharmaceutical cell culture media and steady sales of cells used to support drug discovery. However, in the first quarter, we wrote down some raw materials used in COVID-19 vaccine cell culture media and other products, which were secured in advance in response to the longer procurement lead time during the COVID-19 pandemic, due to the nearing shelf life.



Moving on to the performance of the Materials segment.

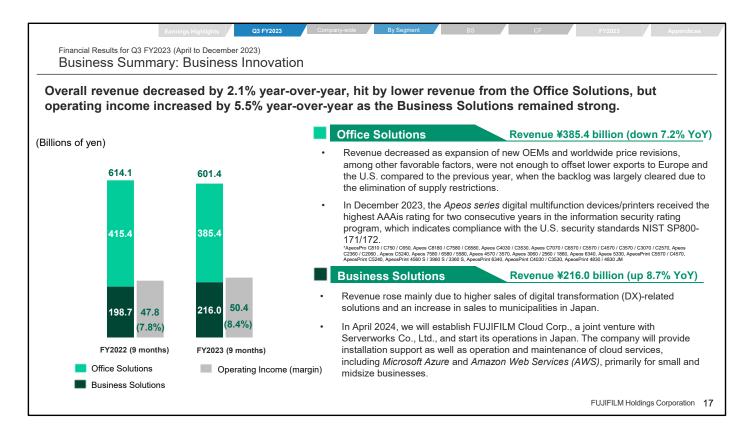
Revenue decreased 3.9% year-over-year to ¥494.7 billion and operating income decreased 45.8% year-over-year to ¥31.4 billion, mainly hit by the stagnant semiconductor market and lower sales for inkjet printheads.

In the Electronic Materials, despite the stagnant semiconductor market conditions, revenue remained flat year-over-year due to contributions from the semiconductor process chemicals business acquired from Entegris, Inc. of the U.S. in October 2023.

In the Display Materials, revenue increased as panel makers' operations recovered compared to the previous year, when there were production adjustments across the entire supply chain.

In the Graphic Communication, revenue declined in the Printing Plates mainly due to demand for printed materials mainly in Europe and the U.S.

In the Inkjet, revenue decreased as sales of inkjet printheads for the ceramic market were driven down by sluggish demand in the Chinese real estate market.



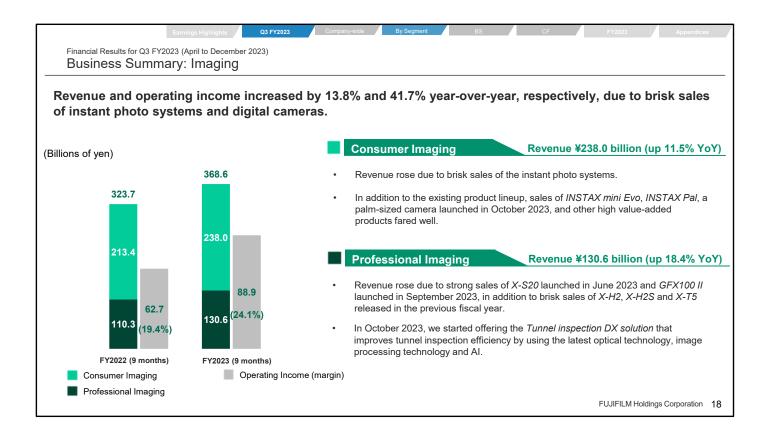
Moving on to the performance of the Business Innovation segment.

Overall revenue decreased by 2.1% year-over-year to ¥601.4 billion hit by lower revenue from the Office Solutions, but operating income increased by 5.5% year-over-year to ¥50.4 billion, thanks to the effect of worldwide sales price revisions and other favorable factors.

In the Office Solutions, revenue decreased as expansion of new OEMs, worldwide price revisions and other favorable factors, were not enough to offset lower exports to Europe and the U.S. compared to the previous year, when the backlog was largely cleared due to the elimination of supply restrictions.

In December 2023, the *Apeos series* digital multifunction devices/printers received the highest rating of AAAis for two consecutive years in the information security rating program, which indicates compliance with the U.S. security standards NIST SP800-171/172.

In the Business Solutions, revenue rose mainly due to higher sales of digital transformation (DX)-related solutions and an increase in sales to municipalities in Japan. In April 2024, we will establish FUJIFILM Cloud Corp., a joint venture with Serverworks Co., Ltd., and start its operations in Japan. FUJIFILM Cloud will provide installation support as well as operation and maintenance of cloud services, including *Microsoft Azure* and *Amazon Web Services (AWS)*, primarily for small and midsize businesses.



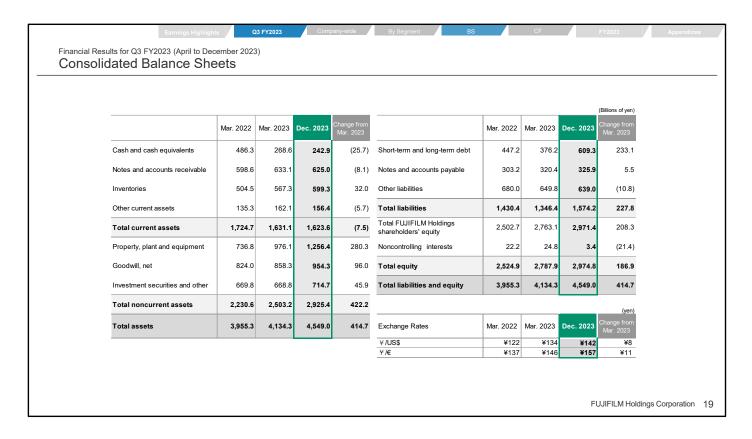
Moving on to the performance of the Imaging segment.

Revenue increased by 13.8% year-over-year to ¥368.6 billion and operating income rose by 41.7% year-over-year to ¥88.9 billion, due to brisk sales of instant photo systems and digital cameras.

In the Consumer Imaging, brisk sales of the *INSTAX* instant photo systems drove revenue higher.

In addition to the existing product lineup, sales of *INSTAX mini Evo*, *INSTAX Pal*, a palm-sized camera launched in October 2023, and other high value-added products fared well.

In the Professional Imaging, revenue rose due to strong sales of *X-S20* launched in June 2023 and *GFX100 II* launched in September 2023, in addition to brisk sales of *X-H2*, *X-H2S* and *X-T5* released in the previous fiscal year. In October 2023, we started offering the *Tunnel inspection DX solution* that improves tunnel inspection efficiency by using the latest optical technology, image processing technology and AI.

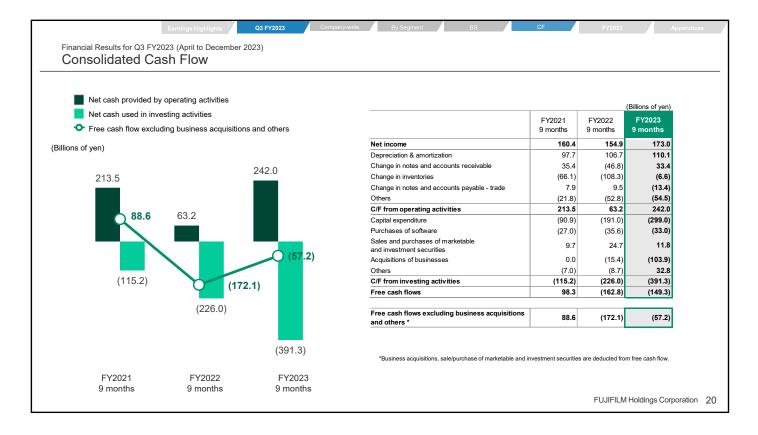


Now, let's take a look at the Balance Sheet.

Assets as of the end of December 2023 totaled ¥4,549.0 billion, which was ¥414.7 billion higher than at the end of March 2023, due to such factors as increases in property, plant and equipment.

Total liabilities increased by ¥227.8 billion to ¥1,574.2 billion.

Shareholders' equity increased by ¥208.3 billion to ¥2,971.4 billion.



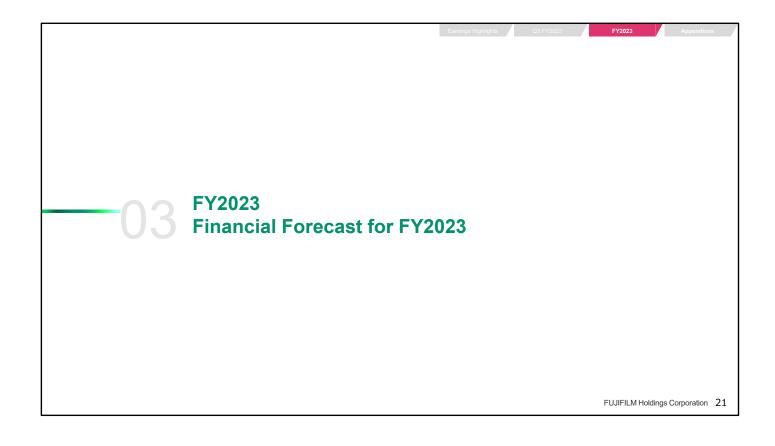
Let's move on to cash flow.

Net cash provided by operating activities increased by ¥178.8 billion year-over-year to ¥242.0 billion, due to an increase in net income, supply chain improvements, which optimized inventories that were temporarily augmented a year ago to prepare for tight supply/demand balance of parts and materials, and progress in collecting receivables, which had increased due to strong sales in the second half of the previous fiscal year.

Net cash used in investing activities increased by ¥165.3 billion year-over-year to ¥391.3 billion, due to an expansion of capital expenditure mainly on the Bio CDMO.

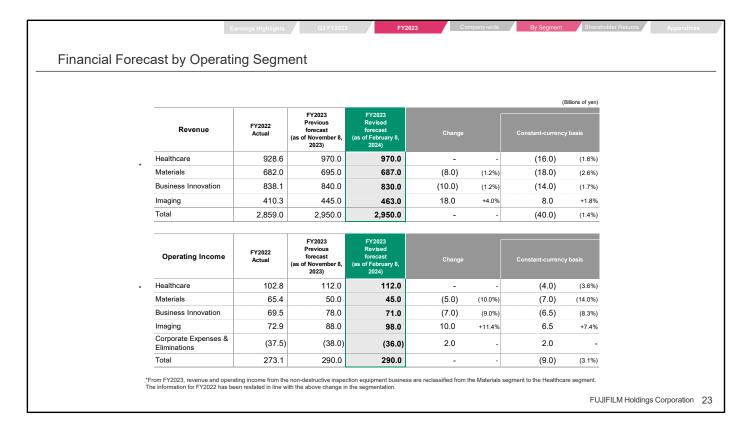
As a result, free cash flow excluding business acquisitions and others was a negative ¥57.2 billion.

This concludes the overview of the Company's performance for the nine months ended December 31, 2023.



-year Forecast for FY2023					
					(Billions of yer
	FY2022 Actual	FY2023 Previous forecast (as of November 8, 2023)	FY2023 Revised forecast (as of February 8, 2024)	Change from FY2022	Change from previous forecast
Revenue	2,859.0	2,950.0	Record 2,950.0	91.0	
	100.0%	100.0%	100.0%	+3.2%	
Operating Income	273.1 9.6%	290.0	Record high 9.8%	16.9 +6.2%	
Income before Income Taxes	282.2	295.0		12.8	
Income before income Taxes	9.9%	10.0%	Record high 10.0%	+4.5%	
Net Income Attributable to FUJIFILM Holdings	219.4	225.0	Record 225.0	5.6	
	7.7%	7.6%	high 7.6%	+2.5%	
Net Income Attributable to FUJIFILM Holdings per Share	¥547.21	¥560.63	¥560.61	¥13.40	(¥0.02
ROE	8.3%	8.0%	8.0%	(0.3%)	
ROIC	6.1%	5.9%	5.9%	(0.2%)	
ccc	125 days	111 days	111 days	(14 days)	
Exchange Rates ¥/US\$	¥136	¥138	¥144	¥8	¥6
¥ <i>/</i> €	¥141	¥149	¥155	¥14	¥6
Silver Price (/kg)	¥93,000	¥106,000	¥108,000	¥15,000	¥2,000

As reported by Goto at the beginning of the presentation, our full-year consolidated forecast for the fiscal year ending March 2024 remains unchanged from the previous forecast, with revenue of ¥2,950.0 billion, operating income of ¥290.0 billion, and net income attributable to FUJIFILM Holdings of ¥225.0 billion, aiming to break our record highs.

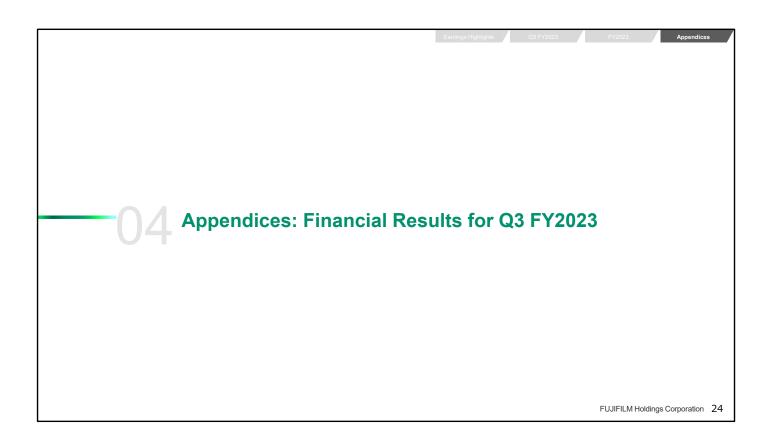


Financial forecast by segment is as shown here.

We have revised revenue and operating income forecasts on a segment basis in light of the third quarter results, current business conditions, and the future market environment.

In term of both revenue and operating income, we have revised up forecasts in the Imaging, while revising down forecasts in the Materials, where the Advanced Materials and the Graphic Communication are affected by a market slowdown, and in the Business Innovation, where exports to Europe and the U.S. are declining.

For revenue revision on a segment basis, please refer to page 32.



Q3 / 9M Earnings

										(Billions of yen)
			Q3					9 months		
	FY2022	FY2023	Change	Impact of exchange rate	Constant- currency basis	FY2022	FY2023	Change	Impact of exchange rate	Constant- currency basis
Revenue	744.4	Record 766.9	22.5	23.4	(0.9)	2,094.3	Record 2,155.4	61.1	59.7	1.4
revenue	100.0%	high 100.0%	+3.0%		(0.1%)	100.0%	high 100.0%	+2.9%		+0.1%
0	81.8	79.4	(2.4)	5.4	(7.8)	202.6		2.3	14.1	(11.8)
Operating Income	11.0%	10.4%	(3.0%)		(9.6%)	9.7%	Record high 9.5%	+1.1%		(5.8%)
	75.3	Record 77.6	2.3	6.9	(4.6)	204.8	Record 229.7	24.9	15.9	9.0
Income before Income Taxes	10.1%	high 10.1%	+3.1%		(6.1%)	9.8%		+12.1%		+4.4%
Net Income Attributable to	58.5	60.2	1.7	4.8	(3.1)	153.7	Record 173.8	20.1	11.0	9.1
FUJIFILM Holdings	7.9%	7.8%	+2.8%		(5.4%)	7.3%	high 8.1%	+13.0%		+5.9%
Exchange ¥/US\$	¥141	¥148	¥7			¥137	¥144	¥7		
Rates ¥/€	¥144	¥159	¥15			¥141	¥156	¥15		

Other change factor (Q3 / 9M YoY):

Impact of raw materials prices on operating income: ¥0.7 billion / ¥0.2 billion

Q3 / 9M Earnings: Revenue and Operating Income by Operating Segment

											(Billi	ions of yen)
			Q3						9 month	ıs		
Revenue	FY2022	FY2023	Chan	ge	Constant-c		FY2022	FY2023	Char	nge (Constant-c basi	
Healthcare	220.6	242.5	21.9	+10.0%	13.9	+6.3%	641.8	690.7	48.9	+7.6%	26.4	+4.1%
Materials	167.8	175.1	7.3	+4.4%	2.0	+1.2%	514.7	494.7	(20.0)	(3.9%)	(34.6)	(6.7%)
Business Innovation	215.7	199.9	(15.8)	(7.3%)	(19.4)	(9.0%)	614.1	601.4	(12.7)	(2.1%)	(20.8)	(3.4%)
Imaging	140.3	149.4	9.1	+6.5%	2.6	+1.8%	323.7	368.6	44.9	+13.8%	30.4	+9.4%
Total	744.4	766.9	22.5	+3.0%	(0.9)	(0.1%)	2,094.3	2,155.4	61.1	+2.9%	1.4	+0.1%
Note: After elimination of intersegment transacti	one											

											(Bil	lions of yen)
			Q3						9 month	ıs		
Operating Income [Operating Margin]	FY2022	FY2023	Chan	ge	Constant-		FY2022	FY2023	Char	ige	Constant-o	
Healthcare	17.7 [8.0%]	18.5 [7.6%]	0.8	+3.9%	(0.5)	(3.2%)	62.2 [9.7%]	60.3 [8.7%]	(1.9)	(3.2%)	(4.5)	(7.3%)
Materials	19.4 [11.6%]	12.8 [7.3%]	(6.6)	(34.6%)	(7.7)	(40.3%)	57.9 [11.3%]	31.4 [6.3%]	(26.5)	(45.8%)	(30.3)	(52.4%)
Business Innovation	17.7 [8.2%]	17.4 [8.7%]	(0.3)	(1.5%)	(8.0)	(4.5%)	47.8 [7.8%]	50.4 [8.4%]	2.6	+5.5%	1.8	+3.8%
Imaging	36.1 [25.7%]	39.5 [26.4%]	3.4	+9.4%	0.8	+2.2%	62.7 [19.4%]	88.9 [24.1%]	26.2	+41.7%	19.2	+30.6%
Corporate Expenses & Eliminations	(9.1)	(8.8)	0.3	-	0.4	-	(28.0)	(26.1)	1.9	-	2.0	-
Total	81.8 [11.0%]	79.4 [10.4%]	(2.4)	(3.0%)	(7.8)	(9.6%)	202.6 [9.7%]	204.9 [9.5%]	2.3	+1.1%	(11.8)	(5.8%)

^{*}From FY2023, revenue and operating income from the non-destructive inspection equipment business are reclassified from the Materials segment to the Healthcare segment. The information for FY2022 has been restated in line with the above change in the segmentation.

Q3 / 9M Earnings: Healthcare

												(Bil	lions of yen)
				Q3	3					9 mon	iths		
	Revenue	FY2022	FY2023	Chan	nge	Constant-o		FY2022	FY2023	Chan	ige	Constant-cu	
*	Medical Systems	155.3	164.7	9.4	+6.0%	4.4	+2.9%	443.0	469.4	26.4	+5.9%	13.0	+2.9%
	Bio CDMO	39.5	50.2	10.7	+27.4%	8.3	+21.3%	124.8	141.6	16.8	+13.5%	9.6	+7.7%
	LS Solutions	25.8	27.6	1.8	+6.9%	1.2	+4.5%	74.0	79.7	5.7	+7.8%	3.8	+5.2%
	Total	220.6	242.5	21.9	+10.0%	13.9	+6.3%	641.8	690.7	48.9	+7.6%	26.4	+4.1%

Note: After elimination of intersegment transactions

(Billions of yen)

Operating Income			Q3						9 mont	hs		
[Operating Margin]	FY2022	FY2023	Chang	je	Constant-cı basis		FY2022	FY2023	Chang	Change		rrency
Healthcare	17.7	18.5	0.8	+3.9%	(0.5)	(3.2%)	62.2	60.3	(1.9)	(3.2%)	(4.5)	(7.3%)
l lealtricare	[8.0%]	[7.6%]	0.0	10.570	(0.5)	(0.270)	[9.7%]	[8.7%]	(1.9)	(0.270)	(4.5)	(1.570)

*From FY2023, revenue and operating income from the non-destructive inspection equipment business are reclassified from the Materials segment to the Healthcare segment. The information for FY2022 has been restated in line with the above change in the segmentation.

Q3 / 9M Earnings: Materials

											(Bill	lions of yen)
			Q3						9 mont	hs		
Revenue	FY2022	FY2023	Chan	ge	Constant-cı basis		FY2022	FY2023	Chang	ge	Constant-cu basis	
Electronic Materials	46.4	55.0	8.6	+18.4%	6.2	+13.2%	139.5	138.5	(1.0)	(0.7%)	(6.8)	(4.9%)
Display Materials	17.0	18.9	1.9	+11.1%	1.9	+11.1%	55.9	59.1	3.2	+5.6%	3.2	+5.6%
Other Advanced Materials	20.4	20.1	(0.3)	(1.5%)	(0.7)	(3.7%)	65.6	58.2	(7.4)	(11.3%)	(8.8)	(13.5%)
Graphic Communication	84.0	81.1	(2.9)	(3.3%)	(5.4)	(6.2%)	253.7	238.9	(14.8)	(5.8%)	(22.2)	(8.7%)
Total	167.8	175.1	7.3	+4.4%	2.0	+1.2%	514.7	494.7	(20.0)	(3.9%)	(34.6)	(6.7%)

Note: After elimination of intersegment transactions

											(Bil	lions of yen)
Operating Income			Q3						9 mont	ths		
Operating Income [Operating Margin]	FY2022	FY2023	Chanç	je	Constant-cu		FY2022	FY2023	Chang	ge	Constant-cu	
Materials	19.4	12.8	(6.6)	(34.6%)	(7.7)	(40.3%)	57.9	31.4	(26.5)	(45.8%)	(30.3)	(52.4%)
Materials	[11.6%]	[7.3%]	(0.0)	(54.070)	(7.7)	(40.570)	[11.3%]	[6.3%]	(20.5)	(43.070)	(30.3)	(32.470)

*From FY2023, revenue and operating income from the non-destructive inspection equipment business are reclassified from the Materials segment to the Healthcare segment. The information for FY2022 has been restated in line with the above change in the segmentation.

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			Q3						9 mont	hs	(Dilli	ons of yen
Revenue	FY2022	FY2023	Chang	je	Constant-cu		FY2022	FY2023	Chang	je	Constant-cu basis	rrency
Office Solutions	148.5	128.3	(20.2)	(13.6%)	(22.8)	(15.4%)	415.4	385.4	(30.0)	(7.2%)	(36.5)	(8.8%
Business Solutions	67.2	71.6	4.4	+6.7%	3.4	+5.2%	198.7	216.0	17.3	+8.7%	15.7	+7.9%
Total	215.7	199.9	(15.8)	(7.3%)	(19.4)	(9.0%)	614.1	601.4	(12.7)	(2.1%)	(20.8)	(3.4%
Operating Income			Q3						9 mont	hs		
[Operating Margin]	FY2022	FY2023	Chang	je	Constant-cu basis		FY2022	FY2023	Chang	je	Constant-cu basis	
Business Innovation	17.7 [8.2%]	17.4 [8.7%]	(0.3)	(1.5%)	(8.0)	(4.5%)	47.8 [7.8%]	50.4 [8.4%]	2.6	+5.5%	1.8	+3.8%

			Q3						9 mon	ths	(Bil	llions of yer
Revenue	FY2022	FY2023	Change		Constant-cui	rency	FY2022	FY2023	Chan		Constant-cu basis	
Consumer Imaging	94.3	102.5	8.2	+8.7%	3.0	+3.3%	213.4	238.0	24.6	+11.5%	13.3	+6.29
Professional Imaging	46.0	46.9	0.9	+1.9%	(0.4)	(1.1%)	110.3	130.6	20.3	+18.4%	17.1	+15.4%
Total	140.3	149.4	9.1	+6.5%	2.6	+1.8%	323.7	368.6	44.9	+13.8%	30.4	+9.4%
Operating Income [Operating Margin]	FY2022	FY2023	Q3 Change		Constant-cui basis	rency	FY2022	FY2023	9 mon Chan		Constant-cı basis	
Imaging	36.1 [25.7%]	39.5 [26.4%]	3.4	+9.4%	0.8	+2.2%	62.7 [19.4%]	88.9 [24.1%]	26.2	+41.7%	19.2	+30.6%

Operating Income Analysis (YoY comparison for 9 months) 9 months FY2022 Actual FY2023 Actual Change 62.2 Healthcare 60.3 (1.9)(3.2%) 2.6 (1.3)(3.4)0.2 *4 Materials 57.9 (45.8%) (27.0)31.4 (26.5)3.8 1.3 (4.6)**Business Innovation** 47.8 50.4 2.6 +5.5% 0.8 0.4 7.3 (5.9)62.7 88.9 26.2 +41.7% 7.0 (0.2)(1.6) 21.0 Imaging Corporate Expenses & Eliminations (28.0) (26.1)1.9 (0.1) 2.0 +1.1% *1 14.1 *2 202.6 204.9 0.2 *3 (2.3) (9.7) Total 2.3 *3: One-time cost breakdown *1: Foreign exchange rate (Billions of yen) FY2022 9 months FY2022 Healthcare
Acquisition (CDMO)
Inventory write-downs / Others (CDMO / LS)
Others (3.4) 5.5 (7.0) **6.2** 5.5 9.6 ¥/US\$ ¥ 137 ¥ 144 ¥/€ ¥ 156 7.0 2.6 0.7 (1.9)(4.6) (1.8) (2.8) *2: By raw materials (excluding semiconductor impact) Materials (0.9) Acquisition (Electronic Materials) Graphic / Inkjet / Others (0.9) 1.9 7.3 4.9 2.4 7.3 4.9 2.4 (2.7) Business Innovation Structure strengthening expenses Rebranding expenses Aluminum 1.5 (1.6) (1.6) Others(fuel etc) 1.4 Imaging
Structure strengthening expenses / Others (0.5) (0.5) Total 0.2 Corporate *4 From FY2023, revenue and operating income from the non-destructive inspection equipment business are reclassified from the Materials segment to the Healthcare The information for FY2022 has been restated in line with 12.1 segment. 14.4 (2.3) FUJIFILM Holdings Corporation 31

Full-year Forecast for FY2023 (as of February 8, 2024)

Revenue by Business

	FY2022 Actual	FY2023 Previous forecast (as of November 8, 2023)	FY2023 Revised forecast (as of February 8, 2024)	Change from previous year		(Billion Change from previous forecas	t
Healthcare	928.6	970.0	970.0	41.4	+4.5%	-	
Medical Systems	621.8	650.0	650.0	28.2	+4.5%	-	
Bio CDMO	194.2	195.0	195.0	0.8	+0.4%		
LS Solutions	112.6	125.0	125.0	12.4	+11.0%	=	
Materials	682.0	695.0	687.0	5.0	+0.7%	(8.0)	(1.2%
Electronic Materials	180.6	200.0	195.0	14.4	+8.0%	(5.0)	(2.5%
Display Materials	70.1	75.0	75.0	4.9	+6.9%	-	
Other Advanced Materials	89.3	90.0	90.0	0.7	+0.7%		
Graphic Communication	342.0	330.0	327.0	(15.0)	(4.4%)	(3.0)	(0.9%
Business Innovation	838.1	840.0	830.0	(8.1)	(1.0%)	(10.0)	(1.2%
Office Solutions	555.5	545.0	535.0	(20.5)	(3.7%)	(10.0)	(1.8%
Business Solutions	282.6	295.0	295.0	12.4	+4.4%	-	
Imaging	410.3	445.0	463.0	52.7	+12.8%	18.0	+4.0
Consumer Imaging	266.9	280.0	298.0	31.1	+11.7%	18.0	+6.49
Professional Imaging	143.4	165.0	165.0	21.6	+15.0%		
Total	2,859.0	2,950.0	2,950.0	91.0	+3.2%	-	
Exchange Rates							
¥/US\$	¥136	¥138	¥144	¥8		¥6	
¥ /€	¥141	¥149	¥155	¥14		¥6	

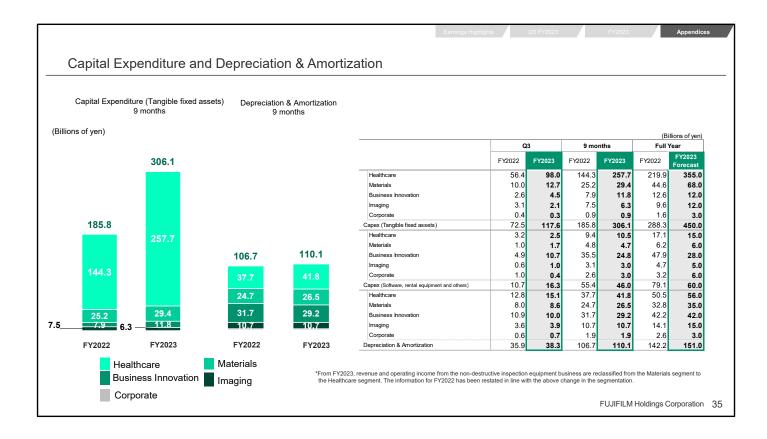
*From FY2023, revenue and operating income from the non-destructive inspection equipment business are reclassified from the Materials segment to the Healthcare segment. The information for FY2022 has been restated in line with the above change in the segmentation.

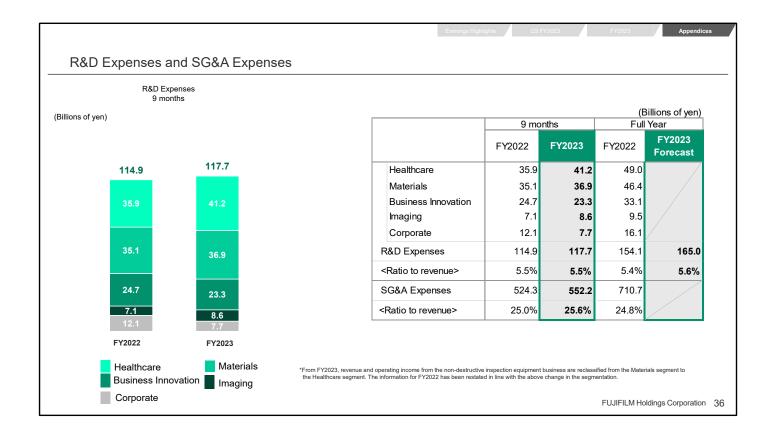
Operating Income Analysis (Full-year forecast vs previous forecast) FY2023 Full year
evious Revised
forecast
forember 8, (as of February Previous forecast (as of November 2023) 112.0 112.0 (0.1) (3.0) (0.9)Healthcare 4.0 *4 50.0 (10.0%) Materials 45.0 (5.0)2.0 (0.1) (6.9)**Business Innovation** 78.0 71.0 (7.0)(9.0%) (0.5) 0.2 (6.7)88.0 98.0 10.0 +11.4% 3.5 (0.1) 6.1 Imaging 0.5 (38.0) Corporate Expenses & Eliminations (36.0) 2.0 2.0 290.0 290.0 9.0 (0.1) *3 (2.5) (6.4)*1: Foreign exchange rate *3: One-time cost breakdown Previous forecast (as of November 8, 2023)
7.0 Previous (as of November 8, 2023) Healthcare Inventory write-downs / Others (CDMO / LS) Others Materials (3.0) (2.0) (1.0) ¥/US\$ ¥ 155 ¥ /€ 10.0 3.5 10.0 Acquisition (Electronic Materials) Structure strengthening expenses (Other Advanced Materials) Graphic / Inkjet / Others *2: By raw materials (excluding semiconductor impact) 1.0 1.0 5.5 5.5 Business Innovation
Structure strengthening expenses
Rebranding expenses Silver (0.1) Aluminum 0.0 Imaging
Structure strengthening expenses / Others **0.5** 0.5 **2.0** 2.0 **1.5** Others(fuel etc) 0.0 Corporate Total Total (0.1) 19.0 21.5 (2.5) *4 From FY2023, revenue and operating income from the non-destructive inspection equipment business are reclassified from the Materials segment to the Healthcare segment. The information for FY2022 has been restated in line with the above change in the segmentation. FUJIFILM Holdings Corporation 33

Consolidated Revenue by Geographical Area

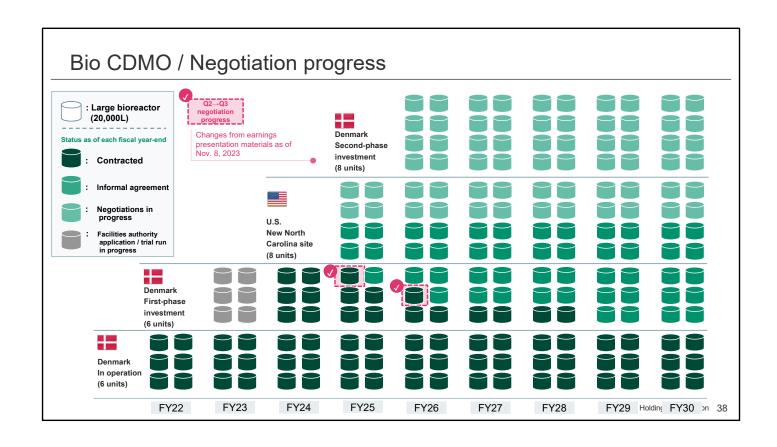
(Billions of yen)

		FY2022	9 months	FY2023 9	months	Char	
		Ratio (%)		Ratio (%)		Gilai	ige
Ja	pan	34.5%	722.8	34.9%	751.2	28.4	+3.9%
	The Americas	23.3%	488.1	22.1%	477.0	(11.1)	(2.3%)
	Europe	15.2%	318.0	15.4%	331.9	13.9	+4.4%
	China	13.6%	283.9	13.8%	297.3	13.4	+4.7%
	Asia and others	27.0%	565.4	27.6%	595.3	29.9	+5.3%
O۱	/erseas	65.5%	1,371.5	65.1%	1,404.2	32.7	+2.4%
Co	onsolidated total	100.0%	2,094.3	100.0%	2,155.4	61.1	+2.9%





Market Trend and Number of Employees **Exchange Rates** (Yen) FY2022 FY2023 Q1 Full Year Q2 Q3 Q4 Q1 Q2 Q3 ¥/US\$ 148 144 130 139 141 132 136 138 145 144 ¥*/*€ 138 139 144 142 141 157 159 156 155 Exchange rate sensitivity: Impact of 1 yen change (full year) Revenue Operating Income US\$ (per 1 yen) 5.0 billion yen 0.6 billion yen € (per 1 yen) 1.5 billion yen 0.8 billion yen Raw Material Prices (Average) (¥1,000/kg) FY2023 FY2022 Q1 Q3 Full Year Q1 Q3 108 Silver 95 86 94 97 93 106 110 111 108 **Number of Employees** Sep. 2022 Dec. 2022 Mar. 2023 Jun. 2023 Sep. 2023 Dec. 2023 Consolidated Total 75,090 74,491 73,878 73,583 72,909 72,950 FUJIFILM Holdings Corporation 37



Pipeline (as of February 8, 2024)

Development code	Therapeutic category	Formulation	Region	Development stage
T-705	Severe fever with thrombocytopenia syndrome virus drug	Oral	Japan	Submitted an application for permission
T-4288	New fluoroketolide antibacterial drug	Oral	Japan	Submitted an application for permission
FF-10502	Advanced/recurrent solid cancer drug	Injection	U.S.	PΠ
FF-10832	Advanced solid cancer drug (Gemcitabine liposome)	Injection	U.S.	PΙ
FF-10850	Advanced solid cancer drug (Topotecan liposome)	Injection	U.S.	PΙ

 $^{^{\}star}\text{T-817MA}$: Deleted from the pipeline list due to development termination.

References

FUJIFILM Holdings - Investor Relations
https://ir.fujifilm.com/en/investors.html

翻訳不要

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