The Fujifilm Group's Future Vision

Roadmap and Priority Issues (Materiality) for Realizing Our Future Vision

To achieve the goals of Sustainable Value Plan 2030 (SVP2030), we will promote the priority measures set forth in VISION2023, our medium-term management plan announced in April 2021, and help realize a sustainable society.

> Accelerate growth in healthcare and advanced materials and build a business foundation for sustainable growth

VISION2023

Revenue: ¥2,950.0 billion Operating income:

¥290.0 billion

CO₂ emission reduction*1: 11%

(compared with FY2019)

The initial target of VISION2023, our medium-term management plan, was ¥2.7 trillion for revenue and ¥260 billion for operating income. The target was achieved one year ahead of schedule in FY2022 and has been revised upward accordingly.

Help realize a sustainable society by resolving social issues through innovative technologies, products and services

SVP2030

Revenue: ¥3,500.0 billion or more (Healthcare ¥1,750.0 billion)

CO₂ emission reduction*1,2: 50%

(compared with FY2019)

Realize a Sustainable Society

Value from Innovation

- Deploy innovation to resolve global environmental and social issues
- Positively impact society through our business activities
- Respond appropriately to society's expectations through communication with stakeholders

Strengthen our business portfolio and build a foundation for the next leap forward

VISION2019

Revenue: ¥2,315.1 billion Operating income:

¥186.6 billion

CO₂ emission reduction*1: 25%

(compared with FY2013)

*2 50% reduction compared with FY2019 corresponds to 65% reduction compared with FY2013. CO2 emission reduction target for the entire product life cycle in FY2030: 50% compared with FY2019.

Process for Formulating Priority Issues Materiality

In formulating SVP2030, we conducted a materiality analysis (prioritized evaluation and selection of items) from the perspective of "social and environmental issues to be resolved" and "the Fujifilm Group's business growth" expected in fiscal 2030. We will review our priority issues on a regular basis to further resolve social issues and enhance the Group's corporate value.

Step

Decide Basic Policies

Clearly show our future vision of how we can contribute as a global company to resolve social issues from a long-term perspective

Step 2

Identify Social Issues Based on Business Strategy

List issues from external perspectives (ISO26000, GRI and other guidelines, SDGs, etc.) and in terms of potential of issue resolution by all our divisions



Evaluate Materiality

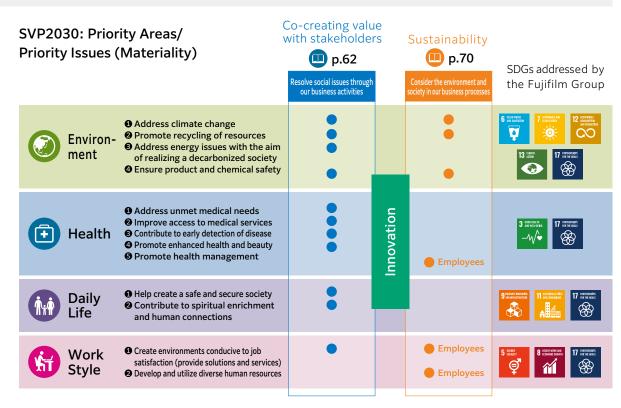
Evaluate materiality via a two-pronged approach:

- 1) Reduce/consider the social and environmental impacts of our business activities
- 2) Resolve social issues through our business activities

Step 4

Plan and Plan, Review, Approve

Coordinate with relevant divisions on identified materiality and set targets; after deliberation and approval by the ESG Committee and reporting to the Board of Directors, promote initiatives as a Group policy



Basis of Business Activities



Supply Chain

Strengthen CSR foundations (including the environment, ethics and human rights) throughout the supply chain





Governance

Improve and maintain governance structures by further disseminating an open, fair and clear corporate culture

Please refer to pp.9-12 of our Sustainability Report 2023 for details. https://holdings.fujifilm.com/en/sustainability/report