

# The Fujifilm Group's Future Vision

## Roadmap and Priority Issues (Materiality) for Realizing Our Future Vision

To achieve the goals of Sustainable Value Plan 2030 (SVP2030), we will promote the priority measures set forth in VISION2023, our medium-term management plan announced in April 2021, and help realize a sustainable society.

Strengthen our business portfolio and build a foundation for the next leap forward

### VISION2019

Revenue: ¥2,315.1 billion  
Operating income: ¥186.6 billion  
CO<sub>2</sub> emission reduction\*<sup>1</sup>: 25%  
(compared with FY2013)

Accelerate growth in healthcare and advanced materials and build a business foundation for sustainable growth

### VISION2023

Revenue: ¥2,950.0 billion  
Operating income: ¥290.0 billion  
CO<sub>2</sub> emission reduction\*<sup>1</sup>: 11%  
(compared with FY2019)

The initial target of VISION2023, our medium-term management plan, was ¥2.7 trillion for revenue and ¥260 billion for operating income. The target was achieved one year ahead of schedule in FY2022 and has been revised upward accordingly.

Help realize a sustainable society by resolving social issues through innovative technologies, products and services

### SVP2030

Revenue: ¥3,500.0 billion or more  
(Healthcare ¥1,750.0 billion)  
CO<sub>2</sub> emission reduction\*<sup>1,2</sup>: 50%  
(compared with FY2019)

## Realize a Sustainable Society

# Value from Innovation

- Deploy innovation to resolve global environmental and social issues
- Positively impact society through our business activities
- Respond appropriately to society's expectations through communication with stakeholders

\*1 CO<sub>2</sub> emission reduction figures apply to energy used by the Company (Scope 1 + 2).

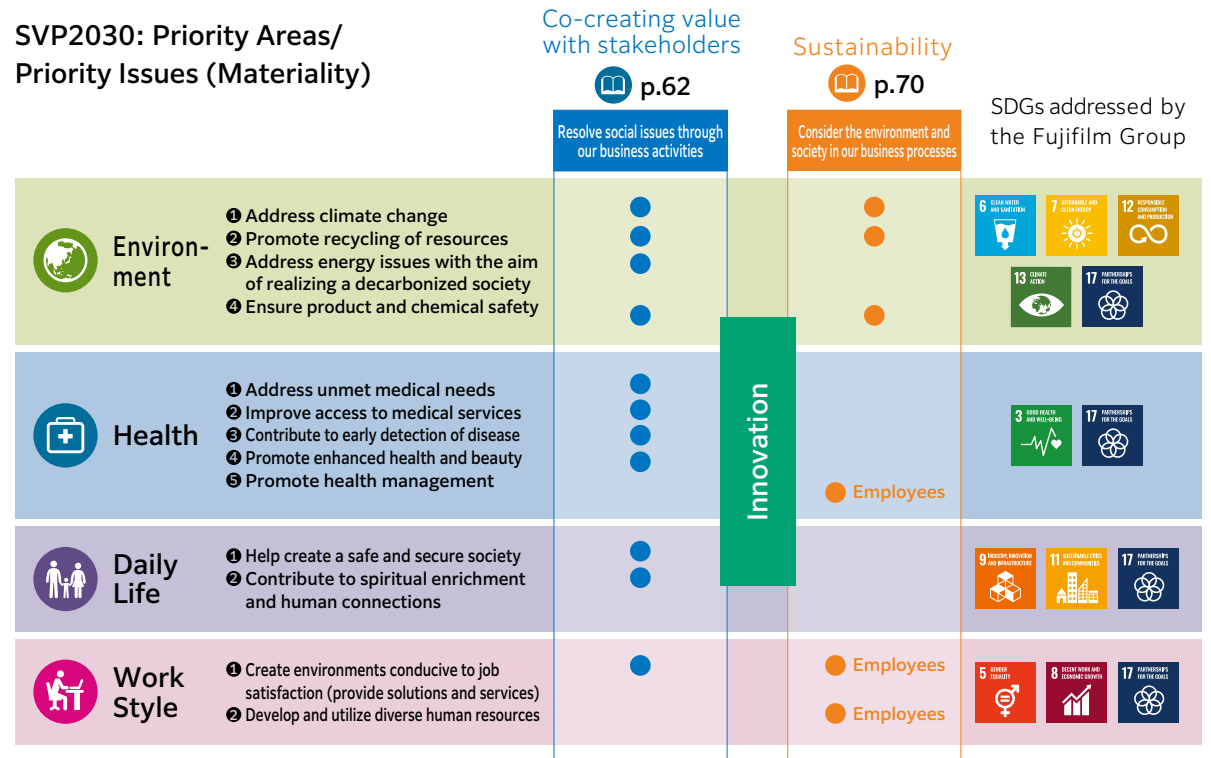
\*2 50% reduction compared with FY2019 corresponds to 65% reduction compared with FY2013. CO<sub>2</sub> emission reduction target for the entire product life cycle in FY2030: 50% compared with FY2019.

### Process for Formulating Priority Issues Materiality

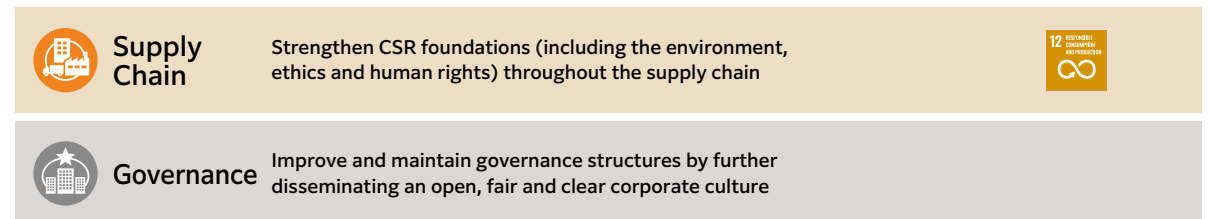
In formulating SVP2030, we conducted a materiality analysis (prioritized evaluation and selection of items) from the perspective of “social and environmental issues to be resolved” and “the Fujifilm Group’s business growth” expected in fiscal 2030. We will review our priority issues on a regular basis to further resolve social issues and enhance the Group’s corporate value.



### SVP2030: Priority Areas/ Priority Issues (Materiality)



### Basis of Business Activities



Please refer to pp.9-12 of our Sustainability Report 2023 for details. ▶ <https://holdings.fujifilm.com/en/sustainability/report>